

Arrowhead

The Newsletter of the Employees & Alumni Association of the National Park Service



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FROM THE DIRECTOR

As people and as an organization, we have had a terrible season of loss. Two legends of the Service, George B. Hartzog, Jr. and Russell E. Dickenson, have left us in recent weeks. And Chesley Moroz, less visible but equally dedicated to parks and park people, has now joined them.



We miss them all.

The George Hartzog I knew in my 20 months as director was no longer a man in the prime of life, but his remarkable intelligence, intellectual drive and unwavering passion for parks was undiminished. A man of vision, he had an enviable record of achieving what he saw a need for. His most recent passion was a first-class training system to serve the people of the Service.

Russ Dickenson, the gentleman Marine, started at Grand Canyon at the close of World War II and ended as director four decades later. Russ was a master diplomat who managed the National Capital Region through the era of massive civil rights and anti-war demonstrations and later oversaw final passage of the Alaska National Interest Lands Conservation Act that doubled the Service's holdings.

As president of Eastern National, Chesley Moroz aimed to broaden Eastern National's service and expand its inventory to make certain visitors could build on their park experience with products and services that would enrich their understanding of the parks and the resources they protect.

Chesley also cared deeply about the NPS family we all cherish. After Eastern National stepped in to sustain the Employees and Alumni Association newsletter, Chesley nurtured the *Arrowhead* connection between our youngest recruits and our oldest retirees.

When 9/11 devastated Manhattan, it was Eastern National, led by Chesley, that created funds and programs to support the people serving through that difficult time at Gateway, the Statue of Liberty and our Manhattan sites.

I knew Chesley as a friend. I appreciated her empathy for the challenges faced by the men and women of the Service and her determination to act swiftly in times of human need.

As Eastern National's president, Chesley could be the hard-nosed, pragmatic business leader the job needs. But as a friend to parks and their people, she always wanted to meet critical needs first and sort out the means and methods as time would later permit.

They're looking down on us now, reminding us each day to put parks second only to the people they serve—and the people who serve them.

—Mary Bomar

NPS Mourns the Passing of Former Director George B. Hartzog, Jr.



NPS

George B. Hartzog, Jr., who served as the seventh director of the National Park Service, passed away on June 27, 2008 at the age of 88. During his nine-year tenure, 1964 to 1973, George

Hartzog led the largest expansion of the National Park System in its history. During those nine years, 72 sites were added to the National Park System, sites that included national parks, historical and archeological monuments, recreation areas, seashores, riverways, memorials and cultural units celebrating minority experiences. He was a visionary and his efforts went a long way in enlarging the agency's role in urban recreation, historic preservation, interpretation and environmental education.

"George Hartzog was one of the great champions of the National Park Service," said NPS Director Mary A. Bomar. "His vision of what the national parks should be and should mean to the American people left an indelible mark on the agency he so loved and believed in. His goal of making the National Park Service relevant to people

who previously had been overlooked, especially minorities and women, has strengthened our agency."

"I was fortunate to have known Mr. Hartzog, he truly inspired me early in my career as he did so many others who knew him through the impact of his legacy. Once I assumed my directorship—we got to know each other personally, then I found myself truly inspired by him—his big ideals of

public service, as well as his passion for the National Park Service and its employees. My special memory of him was at the White House this past Christmas celebrating our national parks—he was so happy at that event.

Our hearts go out to his wife, Helen, and their children [George III, Nancy and Edward], who I know will miss him greatly. His National Park Service family

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NPS photo by Rick Lewis

NPS DIRECTOR MARY BOMAR AND HELEN HARTZOG (Director Hartzog's widow) listen to remarks during the remembrance service for George B. Hartzog, Jr. held on July 30 at Wolf Trap National Park for the Performing Arts. Many friends, family and colleagues gathered for the service.

New Bedford Whaling NHP Hosts Ribbon Cutting Ceremony for Learning Center

New Bedford Whaling NHP joined with dignitaries, partners and community members to cut the ribbon on the new Corson Maritime Learning Center on May 16. Senator Edward M. Kennedy offered the keynote address. Other guests included Congressman Barney Frank, Northeast Regional Director Dennis Reidenbach, State Senator Mark Montigny, State Representative Antonio

Cabral, Waterfront Historic Area League (WHALE) Executive Director Lisa Sughrue and former WHALE Director Tony Sousa. The occasion was followed by an open house where over 300 people toured the new facility and exhibits.

During the ceremony, Senator Kennedy remarked, "What you have all built here will ensure that generations to come will learn about New Bedford's remarkable

history and enduring spirit. Needless to say, we also owe thanks to the National Park Service and its staff who have worked so hard and well with our community to make this new vision a reality."

The Corson Building, located next to the park visitor center, consists of two three-story brick structures built in 1875 and 1884. In 1997, a devastating fire ripped through the building. After the fire, WHALE, a nonprofit preservation organization, came to the building's rescue, acquired it through a donation from the Piva family and secured the funds for stabilization. WHALE, in turn, donated the building to the NPS in 2004. The Denver Service Center, the Northeast Region, Harpers Ferry Center and New Bedford Whaling NHP completed a 6.4 million dollar rehabilitation of the building.

New Bedford Whaling NHP Supt. Celeste Bernardo stated, "This facility, which includes new interpretive exhibits, a theater and education and archival space, will enable the park and its partners to celebrate and share our whaling and maritime heritage with visitors and the community. We are grateful to the organizations and individuals who worked so hard to make the Corson Maritime Learning Center a reality." ■



NPS

SENATOR EDWARD M. KENNEDY stands (center) among New Bedford Whaling NHP staff, from left to right: Emily Prigot, park ranger; Jan da Silva, preservation specialist; Frank Barrows, park ranger; Malcolm Pace, park ranger; Celeste Bernardo, superintendent; Jennifer Gonsalves, chief of visitor services; and Michelle Spink, administrative program specialist, outside of the new Corson Maritime Learning Center.

Focus on the Parks

• **Natural Bridges NM** commemorated its 100th birthday at the park's visitor center on April 16. Southeast Utah Group Supt. Kate Cannon presided over the ceremony. A reenactor portraying Theodore Roosevelt, the president who signed the proclamation creating the park, made an appearance and gave a speech that reminisced about a time of giants in our American and conservation history.

About 20 descendants of Zeke Johnson, the first custodian-ranger of Natural Bridges, attended. Zeke, a local legend in Southeast Utah, served at the monument from 1921 to 1941. Coincidentally, the anniversary of Johnson's birthday is also April 16. The Johnson family descendants shared memories of their grandfather/great-grandfather.

The park has been celebrating its centennial throughout the year. The celebration culminated with a number of activities over Labor Day weekend. Natural Bridges was the first national park unit created in Utah.

• New research suggests that how often Old Faithful and other **Yellowstone NP** geysers erupt may depend on annual rain-

fall patterns. Old Faithful has remained faithful for at least the past 135 years, showering appreciative tourists every 50 to 90 minutes (most recently an average of 91 minutes).

Shaul Hurwitz, United States Geological Survey (USGS) researcher, and his colleagues from Stanford University and Yellowstone NP have discovered that changes of water supply to a geyser's underground plumbing may have a large influence on eruption intervals (the time between eruptions). For example, geysers appear to lengthen and shorten their intervals on cycles that mimic annual dry and wet periods. Multi-year precipitation records also strongly correlate with geyser behavior. Based on these results, the study proposes that an extended drought should result in longer intervals between eruptions and perhaps even cessation of activity in some geysers. In contrast, in years with high precipitation, eruption intervals should be more frequent. The new research paper, "Climate-Induced Variations of Geyser Periodicity in Yellowstone National Park, USA," was published in the June issue of *Geology*.

This study is a cooperative effort involving the USGS and the NPS. For more information, visit www.usgs.gov.

• On June 3, NPS Deputy Director Lindi L. Harvey and **Independence NHP** Supt. Cynthia MacLeod welcomed the Picturing America Initiative to Independence NHP. Picturing America teaches American history through famous works of art, in a partnership between the National Endowment for Humanities Head Start programs, schools and libraries nationwide and the NPS. Starting with Independence NHP, several other national parks will join schools and libraries across the country to host Picturing America exhibits in 2008. Visit <http://picturingamerica.neh.gov/about.php> for more information.

• On June 27, **Glacier NP** celebrated the 75th anniversary of the Going-to-the-Sun Road (Sun Road)—the only U.S. roadway designated as both a National Historic Landmark and a National Civil Engineering Landmark. During the ceremony—which was presided over by new Supt. Chas Cartwright and had an audience of nearly 600 people—state, tribal and federal officials were joined by tribal drummers and local musicians. Speakers included Montana Governor Brian Schweitzer, Blackfeet Tribal Chief Earl Old Person, Confederated Salish and Kootenai Tribal Chairman James Steele, Jr., U.S. senators Max Baucus and Jon Tester, Federal Highway Administration (FHWA) Associate Administrator John Baxter and Intermountain Regional Director Mike Snyder. In addition to the official ceremony, park concessioners, park partners and local businesses held Sun Road-themed activities in the park and its gateway communities of St. Mary and West Glacier.

The Sun Road was carved through some of the most rugged, jaw-dropping scenery found anywhere. Truly an engineering feat, this narrow, winding roadway served as the catalyst for the long-standing partnership between the NPS and the FHWA (then Bureau of Public Roads). The NPS formally opened the Going-to-the-Sun Road in a special ceremony on July 15, 1933. Over 4,000 people gathered on that day for an afternoon filled with congratulatory speeches extolling the hard work of the previous 20 years. ■

Graduate Students Choose Delaware Water Gap NRA for Spring Break

By Deb Nordeen, Park Ranger,
Delaware Water Gap NRA

Eight graduate students chose **Delaware Water Gap NRA** as their spring break destination for the week of March 10 through 14. "These students gave up an opportunity to spend a week in Cancun because we told them about the wonderful, warm beach in Pike County," joked Supt. John J. Donahue.

The students, from American University and the United Nations University for Peace, Duke University, Northern Arizona University, Texas A&M University, San Jose State University, University of Vermont and University of Florida, came to the park to participate in Park Break! 2008, a new field seminar program designed to develop the next generation of park managers, conservationists and scientists.

Conservation policy was the theme for the seminar, which included sessions on the political system and conservation, conservation history, major resource issues and policy decision-making. The conference center at Grey Towers National Historic Site, the home of Gifford Pinchot, first chief of the U.S. Forest Service, provided an appropriate setting. Throughout the week, local, regional and national policy experts from government agencies and nonprofit organizations engaged the students in lively discussions.

Officials from New Jersey and Pennsylvania towns and counties adjoining the park shared their "real-world" experiences in this rapidly developing region, stressing the importance of community involvement, comprehensive planning, open space preservation and protection of the region's high-quality scenic values and related watersheds.

The history of Delaware Water Gap NRA is a case-study in environmental politics and policy. The Tocks Island Dam project, which would have dammed the Delaware River, triggered local, grass roots opposition at a time when the environmental movement was taking hold nationwide. Nancy Shukaitis, a founder of one of the groups opposed to the dam, and Richard Albert, who authored the book *Damming the Delaware*, reflected on the reasons—economic, environmental and political—why the dam project was finally halted.

Don Barry (vice president of The Wilderness Society and former assistant secretary of the Interior for Fish, Wildlife, and Parks) spoke of his long career in the DOI, noting "sometimes you have to take risks and put your career on the line" if you believe in conservation. Further thoughts in this vein were offered by Supt. Donahue in his "Ten Points for Protecting the Resource While Surviving in Public Service."

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Arrowhead

The Newsletter of the Employees & Alumni Association of the National Park Service



The *Arrowhead* is a quarterly publication for National Park Service employees and retirees. The E&AA is a nonprofit, membership organization dedicated to promoting the values of the NPS family and preserving its treasured resources. The *Arrowhead* is available to non-members and other organizations for \$15 per year.

Directors

John E. Cook, Chair
Bill Schenk, Vice Chair
bill.schenk@eandaa.org
James M. Draper, Sect./Treas.
james.draper@eandaa.org
George Minnucci, Interim President
george.minnucci@eandaa.org
Dan Brown
dan.brown@eandaa.org
Gerald Halpin
gerald.halpin@eandaa.org
George Lamb
george.lamb@eandaa.org
Linda Stoll
linda.stoll@eandaa.org
Ron Walker
ron.walker@eandaa.org
Marye Wells-Harley
marye.wells-harley@eandaa.org

Advisory Board Chair

Dan Brown

Editor

Jennifer M. Allen
jennifer.allen@eandaa.org

Assistant Editor

Laura Robinson
laura.robinson@eandaa.org

Trust Fund Loan Administrator

Heidi White

heidi.white@eandaa.org

Membership Coordinator

Bonnie Stetson

bonnie.stetson@eandaa.org

Publisher

Eastern National
470 Maryland Drive, Suite 1
Fort Washington, PA 19034
Phone: (215) 283-6900
Fax: (215) 283-6925
www.eandaa.org
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To contribute stories or photos for consideration, or for E&AA contribution and membership information, please see page 16.



FAMILIES JOINED LAKE MEAD NRA park rangers and state wildlife wardens to learn how to fish during the state of Nevada's Free Fishing Day on June 14. Some participants are shown receiving a free fishing lesson.

On June 14, **Lake Mead NRA** partnered with the Nevada Department of Wildlife to help celebrate the state of Nevada's Free Fishing Day. More than 200 families spent the day with Lake Mead rangers and state wildlife wardens enjoying the outdoors and learning how to fish.

Participants spent the morning learning about fish identification and proper bait choices before experiencing the joy of fishing. Loaner rods and reels were made available, and knowledgeable staff and volunteers

roamed the shoreline helping the young anglers.

Other partners included the Bureau of Reclamation and the University of Nevada Las Vegas - Public Lands Institute, which were on hand to ensure all anglers had a fun and educational experience. Partners also helped support the activities by providing sun shades, casting lessons, a fish art booth, water safety activities and information on desert plants and animals. The day was perhaps best summarized by a young teenager who had never fished before—"This is awesome," he said. ■

Focus on the Parks

Saguaro NP Celebrates 75th Anniversary



NPS photo by Jeff Wallner

SAGUARO NP 75TH ANNIVERSARY CELEBRATION: Teacher to Ranger to Teacher participant Olivia Velasco (center), Dorothy Bush Koch (to her left), Supt. Sarah Craighead and NPS Deputy Director Lindi L. Harvey (to her right), with Esperanza Elementary School students.

By Bob Love, Chief Ranger, and Jeff Wallner, Visitor Use Assistant, Saguaro NP

On March 1, a sunny spring morning, Saguaro NP celebrated the 75th anniversary of its establishment (as a national monument) in 1933. The park and its two districts—which bookend the Tucson, Ariz. metropolitan area—preserves and protects a premier example of Sonoran Desert, as well as the iconic species of the American Southwest, the saguaro cactus.

An estimated 2,500 visitors enjoyed the many anniversary activities, includ-

ing special living history interpretive talks and hikes held throughout the day, featuring the history and culture of the park and local area. Highlights included a visit with park founder Homer Shantz (as portrayed by an interpretive ranger) and the first public tour of the remains of a Civilian Conservation Corps camp now protected within the park.

Dignitaries on hand for the anniversary event included Dorothy “Doro” Bush Koch (President Bush’s sister), NPS Deputy Director Lindi L. Harvey

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Booker T. Washington NM Sponsors Choir Performance



Bettina Sinclair

TUSKEGEE UNIVERSITY'S GOLDEN VOICES CHOIR

By Betsy Haynes, Park Ranger, Booker T. Washington NM

Just minutes from the birthplace of Dr. Booker T. Washington, eyes and ears were poised, eagerly awaiting the arrival of the Tuskegee Golden Voices Choir to begin a much anticipated performance in Resurrection Catholic Church. Over 600 visitors came to hear gospel music, spirituals and anthems presented by Director Dr. Wayne Barr, Accompanist Ms. Lynda Garcia and the Tuskegee Golden Voices Choir on the evening of March 6.

The Tuskegee Golden Voices Choir is a living legacy to the founder of Tuskegee University—Dr. Booker T.

Washington. Dr. Washington started the Tuskegee Quartet in 1884 to “promote the interest of Tuskegee Institute.” By 1886, he organized the choir to lead vesper services and sing for special campus events. This choir is now charged with those goals and a more recent goal of promoting the wider interest of Tuskegee University.

The concert began with a moving “Lift Ev’ry Voice and Sing.” The choir performed 28 musical selections. A few selections performed included “Ain’t Got Time to Die,” “Cantique de Jean Racine,” “Elijah Rock,” “One God” and concluded with “The Tuskegee

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New Arrowhead Items Now Available

These high-quality Arrowhead products feature the official logo of the National Park Service.

Under a special licensing arrangement with the National Park Service, Eastern National is pleased to make Arrowhead products available to NPS employees and alumni, and to others who play a vital role in NPS programs and services.

Our goal is to nurture the pride and spirit that is the hallmark of those who have made the National Park Service a leader in the fields of conservation and preservation.



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Kudos and Awards



NPS photo by Cass Vigil

LARRY WALLING (LEFT) AND NAT KUYKENDALL (FAR RIGHT), who both recently retired from the NPS—Larry as chief of the Transportation Division at the Denver Service Center (DSC) and Nat as chief of the Planning Division at the DSC, were recently presented with DSC's "The Mission Award" by DSC Director Sam Whittington (center). The award recognizes those DSC employees who, over the course of a distinguished career, have demonstrated steadfast faith in, commitment to and fulfillment of the National Park Service mission. Larry and Nat are the first recipients of the award. (See pages six and seven, Class of 2008, for their retirement listings.)

- **Larry Reynolds**, structural engineer in the Technical Branch of the Design and Construction Division at the Denver Service Center, was certified in the practice of structural engineering by the Structural Engineering Certification Board (SECB). The SECB established and maintains "a national professional credential of excellence in structural engineering [which] is available only to those structural engineers who demonstrate mastery of the practice of structural engineering through education, experience and examination."

- The Colorado Chapter of the American Society of Landscape Architects (ASLA) and the Department of Landscape Architecture at the University of Colorado at Denver have awarded **Kate Randall** the ASLA Award of Honor. Kate is a community planner under the Student Temporary Employment Program in the Denver Service Center's Planning Division. This award recognizes students who "have achieved a sustained level of outstanding performance in their studies and show promise of making significant contributions to the profession" of landscape architecture. Kate was one of four students nominated by the faculty of the Department of Landscape Architecture at the University of Colorado at Denver, from where she received her master of landscape architecture in May 2008.

- **Kerri Cahill**, visitor use specialist and community planner in the Planning Division at the Denver Service Center, received the 2007-2008 Outstanding Recent Graduate Alumnus Award from the College of Natural Resources at Virginia Tech. She received the award in honor of her professional achievements since receiving her Ph.D. from Virginia Tech in 2003. Among the achievements cited were Kerri's substantial leadership within the NPS for visitor capacity planning and management, her role in developing portions of NPS planning guidelines, her work as an instructor for the NPS planning training course and her continued research and scholarly work in the fields of visitor capacity planning and management, including authoring eight publications.

- On May 13, 21 NPS employees received Department of the Interior Honor Awards at the 65th Honor Awards

Convocation in Washington, D.C. The award categories and NPS winners follow.

Distinguished Service Awards were presented to: **David Barna**, NPS chief of public affairs, WASO, for his outstanding contributions to the NPS in communications and public affairs. **Dale Engquist**, former superintendent of Indiana Dunes NL, for his outstanding record of achievements, contributions and leadership in park operations and dedicated public service. **C. Bruce Sheaffer**, comptroller, WASO, for his outstanding contributions to the NPS in the field of financial management. **Dr. Michael Soukup**, former chief scientist and associate director for natural resource stewardship and science, WASO, for his outstanding leadership and contributions to the growth and evolution of science and natural resources management in the NPS.

Valor Awards were presented to: **Denali NP Group Award: David T. Bywater, Christopher P. Harder, Reynold G. Jackson, John F. McConnell, Steven W. Rickert, Andrew Perkins** (Citizen's Award for Bravery) and **Neil McNab** (Citizen's Award for Bravery) for this rescue team's heroic actions during a life-saving mountain rescue operation on Mount McKinley. **Yosemite NP Group Award: John Dill, Daniel Gleason, David Horne, Gregory R. Lawler, Edward Visnovske and Shawn Walters** for this team's unusual courage involving a high degree of personal risk in the face of danger to rescue a climber who was caught in a rock fall. **Yosemite NP: Jack J. Hoeflich and Keith L. Lober** for their unusual courage involving a high degree of personal risk in the face of danger to rescue an injured climber. **Yosemite NP: Eric J. Gabriel** for his unusual courage involving a high degree of personal risk in the face of danger to provide medical care for and rescue an injured climber. **Blue Ridge PKWY: Eduardo L. Cartaya and David G. Bauer** for their exceptional rescue actions—placing themselves in danger to rescue an accident victim trapped inside a vehicle, which resulted in saving human lives.

The Citizen's Award for Bravery was presented to: **H. Phill Michael** for his highly courageous action involving great personal risk, which resulted in saving the lives of two lost hikers on Mount Rainier in the face of storm conditions and to **Danny Keith Stanley** for his heroic actions and selfless compassion for others

at the Natchez Trace PKWY. Danny rescued trapped passengers from a vehicle that was on fire following an accident.

- On April 21, Secretary of the Interior Dirk Kempthorne recognized **The Student Conservation Association (SCA) - Mount Rainier Partnership** and also **Tavita Togia**, a Samoan biologist with the National Park of American Samoa, as two of 21 recipients nationwide of the Department of the Interior's Cooperative Conservation Award.

The award recognized the SCA - Mount Rainier Partnership's outstanding contributions to restoration of Mount Rainier NP after floods devastated the park on Nov. 6, 2006. The Mount Rainier Recovery Initiative was coordinated by the SCA, along with the NPS and a coalition of nonprofit organizations. They recruited volunteers, raised public awareness and enlisted the help of the local business community. During the summer of 2007, more than 700 people worked on more than 100 recovery projects.

"The Student Conservation Association's Initiative is largely responsible for the near doubling of Mount Rainier's volunteer program from 2006 to 2007," the award noted. "More than half of the trail work at Mount Rainier in 2007 was completed by volunteers."

The award recognized Tavita Togia's outstanding dedication and skill in the collaborative conservation of rainforests in American Samoa by addressing the threat of invasive species. He has successfully bridged both administrative and cultural boundaries, motivating villagers, village councils and park employees to combat the non-native tamaligi tree (*Falcataria moluccana*). This noxious invasive tree spreads rapidly and outcompetes native

forest species, threatening the structure and function of the rainforest ecosystem, which contains many species found nowhere else on Earth. To date, more than 2,000 tamaligi trees across more than 1,000 acres have been destroyed.

"Mr. Togia distinguishes himself through his leadership, initiative and ability to identify cooperative solutions, hands-on participation in field activities, educational outreach efforts and especially his work with the local Samoan community," the award noted. "He has created a cooperative model of how to work with villagers to accomplish conservation projects within a Samoan context—a winning combination of listening to, and working with, the traditional village leaders, establishing common goals, engaging active participation by local villagers and motivating people to action."

The Department of the Interior's Cooperative Conservation Award recognizes conservation achievements resulting from the cooperation and participation of individual landowners, citizen groups, private sector, nongovernmental organizations and federal, state, local and/or tribal governments. The 21 awards recognized the work of more than 700 groups and individuals who achieved excellence in conservation through collaboration and partnerships.

- The NPS awarded the Director's Award for Excellence in Interpretive Media to Mount Rushmore N MEM's audio tour—**Mount Rushmore Audio Tour: Living Memorial**. The award was presented during the Association of Partners for Public Lands (APPL)

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2008 Entry-Level Employee Development Class Graduates



NPS photo by Rosa M. Wilson

ENTRY-LEVEL EMPLOYEE DEVELOPMENT PROGRAM class of 2008.

On April 11, the **Entry-Level Employee Development Program's class of 2008** graduated in Washington, D.C. The graduates were honored by NPS Deputy Director Lindi L. Harvey (who was the keynote speaker); Jerry Simpson, assistant director, Workforce Management; Dr. Kathy Hanson, NPS chief of learning and development; and Clarendra Drake, superintendent, Capital Training Center.

The graduating class consisted of 37 employees from various career fields throughout the NPS. These employees (GS-5 through GS-8 levels and equivalent wage grades) represent all regions and the Washington Office. The two-year, competency-based training program, managed by the WASO Learning

and Development Division's Capital Training Center, was designed to enhance the knowledge and leadership skills of each participant.

The first year of the program culminates with the presentation of an individual project designed to help meet one of their park/program GPR (Government Performance and Results Act) goals. During the second year of the program, the participants build a firm foundation in park and program operations, including team projects that address the integration of civic engagement with NPS operations. During this two-year program, several participants were promoted and accepted new positions throughout the National Park System and also received degrees of higher education. ■

E&AA Trust Fund Receives Generous Donation

The National Park Service Employees and Alumni Trust Fund recently received a very generous donation of stock valued in excess of \$50,000 from E&AA Life Member **Gerald T. "Jerry" Halpin**, founder, president, chief executive officer and chairman of the board of WEST*GROUP Management LLC and a member of the Board of Directors of Eastern National and of the Employees and Alumni Association of the National Park Service (E&AA). Jerry made this donation as a matching gift in response to a \$50,000 bequest that had been received from the Charles Eugene Humberger estate. Jerry's gift will be used to help build an endowment fund for the E&AA that will provide support for programs such as The George B. Hartzog, Jr. Educational Loan Program and The Chesley Moroz Disaster Relief Fund.



GERALD HALPIN

Jerry founded and has served as chairman of World Resources Company, a worldwide metals recycling business, which solves waste disposal problems for manufacturers and communities using cost-effective technology. He was an owner and was involved in the development of a luxury resort known as the Cottonwoods, plus two hotels, condominiums and the Borgata Shops in Scottsdale, Ariz.

After serving four years in a Naval Construction Battalion during World War II, Jerry began his career with Atlantic Research Company. He spent 15 years with the company, where his experience included purchasing, building and/or managing manufacturing plants in New Hampshire, Boston and Los Angeles. ■

Kudos and Awards

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awards banquet on Feb. 25. The award recognizes the very best in NPS interpretive media and considers entries submitted for the APPL awards over a two-year period.

• **Dr. Richard West "Dick" Sellars**, who recently retired from the NPS in February as historian in the Southwest Regional Office - Santa Fe, received the George B. Hartzog Jr. Award from the Coalition of National Park Service Retirees on May 11. According to the award citation, he was recognized with the award "For his unparalleled past contributions to understanding and advancing the cause of natural resource management in the National Park Service, for his continued professionalism and positive contributions to cultural resource management and for his determination to carry the project [a companion study to *Preserving Nature in the National Parks: A History*] forward to completion even after retirement."

The award citation goes on to say "...*Preserving Nature in the National Parks: A History* (Yale University Press, 1997) was valuable beyond all expectation. The study documented a long history of tension between serving the pleasures and needs of visitors and being true to the original statutory obli-

gation to manage natural resources for the benefit of future generations as well as for the present. The information gave impetus to a multi-year, \$500,000,000 Natural Resources Challenge...."

"The National Park Service then logically sought to build upon Sellars' extraordinary contribution by having him prepare a parallel history of cultural resources management ... Dr. Sellars made significant progress on the task, publishing articles entitled 'Pilgrim Places: Civil War Battlefields, Historic Preservation, and America's First National Military Parks, 1863-1900' in 2005 and 'A Very Large Array: Early Federal Historic Preservation—The Antiquities Act, Mesa Verde, and the National Park Service Act' in 2007, which will also appear as parts of the overall study.... he remains committed to finishing the task as a private citizen...."

In addition to the George B. Hartzog Jr. Award, Dick was the recipient of the DOI Meritorious Service Award. He was presented this award on March 26.

• On May 13, North Cascades NP Archeologist **Bob Mierendorf** received the 2008 Washington State Historic Preservation Officer's Award for Outstanding Career Achievement in Historic Preservation at an awards ceremony in the Washington State Capitol Building. His

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research in human prehistory at Cascades Pass in Washington State's North Cascade Mountains over the past 20 years is seen as significant for redefining regional perceptions of human history and in developing a better understanding of high-mountain archeology.

• **Gary Moses**, the Lake McDonald sub-district ranger at Glacier NP, is this year's recipient of the Harry Yount National Park Ranger Award for excellence in the field of "rangering." The national peer-nominated award was presented to Gary on May 7 by NPS Director Mary Bomar at a ceremony in Washington, D.C. Named after Harry Yount, who is generally given credit for being the first park ranger, the award is presented annually by the NPS and made possible by the National Park Foundation through a gift from Unilever.

"Gary's tremendous skill set, his inherent ability to lead, his deep-seated commitment to serving others and his devotion to the National Park Service inspire all those around him," said NPS Director Bomar. "Gary is truly a role model for other rangers. He has mastered all the essential components of rangering and has done it with grace, humility and humor."

• The NPS Fundamentals Training Program celebrated a milestone when

Mark Capone, ecologist at War in the Pacific NHP, became the 2,500th student to attend the Fundamentals II course at the Horace M. Albright Training Center in Grand Canyon NP. Mark was selected based on the date he registered for the class that began on June 10, 2008.

Mark found out about the Fundamentals training through coworkers. He says, "after starting my first National Park Service position nine-and-a-half months ago and working in such a remote location, I felt I needed a bigger picture of this agency." He mentioned that he especially enjoyed meeting and networking with employees from the entire National Park System.

Fundamentals is a five-part course of study that provides new and experienced employees foundational learning of NPS Universal Competencies and includes web-based distance learning, on-campus study and field exercises. NPS Chief of Learning and Development Dr. Kathy Hanson said, "Fundamentals provides the comprehensive, mission-oriented training called for in the Centennial report to the president. This is a new era for employee learning and development and the increasing enrollment in Fundamentals is a testament to that." To learn more, visit www.nps.gov/training/fund/index.htm. ■

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Class of 2008

Chuck Babel, wastewater treatment plant operator, Shenandoah NP, May 24 after 10 years.



CHUCK BARAT

Charles B. "Chuck" Barat, deputy superintendent, Carlsbad Caverns NP, May 2 after over 30 years of federal service.

Chuck began his NPS career at Fire Island NS in 1978. Throughout his career, he also worked at parks including Shenandoah NP, Big Thicket N PRES, Cape Hatteras NS, Delaware Water Gap NRA, Petersburg NB and Lava Beds NM. In addition to his most recent position, he was chief of resources at Carlsbad Caverns NP, as well as a commissioned law enforcement ranger for 16 years. Chuck also worked with the U.S. Army Corps of Engineers. He and his wife, Linda, will reside in the Asheville, N.C. area.

Alan Bengtson, civil engineer, Intermountain Regional Office - Santa Fe, June 3 after over 30 years.

Marlene T. Bennett, visitor use assistant, Lake Mead NRA, April 12 after eight years.

Mary Jo Blevins, administrative officer, Little River Canyon N PRES, May 31 after 21 years.

Robert E. Bosworth, maintenance worker supervisor, Fort Caroline N MEM, March 28 after 17 years.

E&AA Life Member **Scot Bowen**, park ranger (protection), Olympic NP, Dec. 31, 2007 after over 23 years.

Scot wants to let folks know that he has moved back to Maine outside of Acadia NP. He can be contacted at P.O. Box 843, Mount Desert, ME 04660, (207) 244-5155 or scot_bowen@msn.com.

Roger Brandt, chief of interpretation, Oregon Caves NM, April 12 after 19 years.

Leon "Jeff" Capps, sergeant, Motorcycle Unit, United States Park Police (U.S.P.P.), June 7 after over 20 years.

Prior to joining the U.S.P.P., Jeff served in the U.S. Army. He was appointed to the U.S.P.P. in 1987. After completing the police academy, he worked as a patrol officer patrolling National Capital Parks - East, which includes Anacostia Park, Suitland Parkway, Baltimore-Washington Parkway, Greenbelt Park and Fort Washington. He then transferred to the Central District, patrolling the National Mall. As an officer, he also had assignments in the Traffic Safety Unit, the Crime and Violence Task Force, the Motorcycle Unit and as the Force repre-

sentative to the National Board for Concerns of Police Survivors. In 2005, Jeff was promoted to sergeant and returned to the Central District. In 2007, he was reassigned to the Motorcycle Unit, where he remained until his retirement.

Jenness "Jen" Coffey, web manager, NPS Natural Resource Program Center - Fort Collins, Colo., June 2 after 30 years.

After volunteering and working as a seasonal employee in several parks, Jen became a permanent NPS employee in 1980 at Chesapeake and Ohio Canal NHP. From there, she went to President's Park, where she supervised the White House visitor program and coordinated resource management projects. She then joined Prince William Forest Park, where she supervised resource management.

In 1984, Jen was selected for the 22-month Natural Resource Specialist Training Program. In 1986, she joined Joshua Tree NP, where she was a natural resource specialist and held a law enforcement commission after graduating from the Federal Law Enforcement Training Center. In 1988, she joined Lake Mead NRA as a natural resource specialist, helping with law enforcement on holiday weekends.

Jen joined the Ranger Activities Division in the Washington Office as special park uses coordinator in 1989. In 1992, she joined the Natural Resource Stewardship and Science Directorate, where she coordinated park resource management plans. In 1996, she took an information technology position. She obtained a master's degree in technology management and has served as the NPS natural resource web manager for the past 12 years. Jen plans to enjoy retirement with her husband, Mike, on their ranch north of Fort Collins, Colo.

Darrell Cook, superintendent, Little Bighorn Battlefield NM and Bighorn Canyon NRA, June 2 after over 39 years.

Sandy Davis, administrative specialist, Denver Service Center (DSC), April 1 after 21 years.

Sandy began her NPS career in the Rocky Mountain Regional Office. She became an administrative specialist for the DSC Design and Construction Division in 1990. Sandy coordinated the regional program review work sessions for 13 years.



CHUCK DORN

E&AA Life Member **Charles "Chuck" Dorn**, park ranger (protection), Petrified Forest NP, July 19 after 20 years.

Chuck is joining the Investigative Services Department of the Office of Person-

nel Management, where he will be performing background investigations.

Joseph G. Eugster, program manager, National Capital Regional Office, May 2 after over 17 years.

Eric J. Finkelstein, park ranger (interpretation), Amistad NRA, May 31 after 17 years.

Michael Giannechini, park ranger (interpretation), Denali NP & PRES, March 19 after 10 years.

Shawn Green, park trails coordinator, Shenandoah NP, June 2 after 34 years.

John R. "Jack" Harthousen, Sr., supervisory exhibit specialist, Fort McHenry NM and Historic Shrine and Hampton NHS, May 2 after 31 years of service. He would like his NPS friends to keep in touch and can be reached at harthousen@verizon.net.

William Hausen, financial specialist, National Capital Regional Office, March 31 after over five years.

E&AA Life Member **Ron Hiebert**, Colorado Plateau Cooperative Ecosystems Studies Unit (CESU) leader, Intermountain Region, May 30 after over 33 years with the federal government, 27 of them with the NPS.

Ron served four years with the U.S. Navy. He received his Ph.D. in botany and was an assistant professor at the University of Northern Colorado for two years before beginning his federal career with the Heritage Conservation Recreation Service as an ecologist with the National Natural Landmarks Program.

In 1981, Ron joined the NPS as an ecologist and then chief scientist at Indiana Dunes NL. In 1988, he became the Midwest Region chief scientist. Upon NPS reorganization, he became associate regional director for natural resource stewardship and science. He became the research coordinator for the prototype Colorado Plateau CESU in 1999.

Ron published over 25 papers and book chapters. He has served as adjunct professor at Kansas State University and University of Nebraska, and is currently serving as adjunct professor at Northern Arizona University. Special assignments included chairing the committee to recommend changes in the organization of science in the NPS (preempted by the National Biological Survey) and serving on the NPS exotic species task force. Accomplishments of which he is most proud include establishing a highly productive science program at Indiana Dunes NL; developing the natural resource management and research program in the Midwest Region; working with exotic plants, including the development of the alien plant ranking system and the restoration rapid assessment tool; and facilitating the success of the Colorado Plateau CESU program and the DOI bison genetics study.

Ron and his wife, Diane, will stay in Flagstaff, Ariz. He plans to garden, camp and entertain his grandchildren, and continue his affiliation with Northern Arizona University.

Janice L. Hudson, visitor use assistant, Big Thicket N PRES, April 30 after 23 years.

Steve James, construction representative and safety and hazmat programs manager, North Cascades National Park Service Complex (NOCA), July 3 after 23 years of federal service.

Steve served in the U.S. Army in Viet-

nam, worked for 15 years in law enforcement, then began his NPS career in 1987 as a temporary maintenance worker at Channel Islands NP. After three months as a temporary employee, he received an appointment as maintenance mechanic assigned to the historic lighthouse facility on Anacapa Island. In 1991, he was promoted to Anacapa Island supervisor.

In 1996, Steve joined NOCA as a maintenance mechanic. His first assignment was as acting maintenance supervisor and was then assigned as contracting officer's representative overseeing the construction of two housing units in Hozomeen, a remote facility in the northern section of the park. The project included the installation of a solar voltaic system. As a result of his work on this project, Steve was one of six recipients nationwide to receive an Individual Achievement Award from the Federal Energy Management Program.

In 2000, Steve joined the Pacific West Region Environmental Audit Program. Subsequently, he was appointed construction representative at NOCA, then park safety was added to his responsibilities, making him construction representative/park safety officer. He was also the park's Haz-Com instructor and was actively involved in regional and national safety issues, including the WASO Colateral Duty Officer's Training Program.

Nat Kuykendall, chief, Planning Division, Denver Service Center (DSC), April 30 after 35 years.

Nat's NPS career began in 1974 as a seasonal interpretive ranger at Great Smoky Mountains NP. In 1976, he accepted a one-year scholastic appointment to the DSC to work on the Great Smoky Mountains NP general management plan. After completing his M.S. in ecology at the University of Tennessee, he returned to the DSC, where he worked in planning and environmental compliance on the Southeast-Southwest Team.

Nat worked for the International Union for the Conservation of Nature as a senior consultant to the Ngorongoro Conservation Area in Tanzania in 1994 and 1995. Between 1999 and 2002, he served as a program analyst for the WASO Park Planning and Program Studies Division. He returned to the DSC in 2002 as chief of the Planning Branch and he became chief of the Planning Division in 2004.

Nat also led short-term park planning projects in Bulgaria and Kenya. He was recently a recipient of DSC's "The Mission Award" (see page four, Kudos and Awards).

Joseph Labadie, archeologist, Amistad NRA, May 31 after 21 years.

Lourdes M. Lujan, information technology specialist, Administration Information Technology, Intermountain Regional Office - Santa Fe, May 2 after over 31 years.

Linda Maiden, contract specialist, Northeast Regional Office, May 30 after 41 years of federal service, 24 of them with the NPS.

After working at the Veteran's Affairs Medical Center in the early 1980s, Linda began her career with the NPS, where she coordinated multimillion dollar projects such as the restoration of the National Historic Landmark Roebling Delaware Aqueduct Bridge. The project won a Presidential Design Award and was honored in a White House ceremony in 1988. In retirement, Linda plans to spend time with family and friends.

Class of 2008

Nellie Martinez, human resources specialist, Big Thicket N PRES, April 1 after over 32 years.

Ray Martinez, facility manager, Big Thicket N PRES, June 2 after 30 years.

Terry McEaney, ornithologist, Yellowstone NP, Nov. 23, 2007 after 34 years of federal service, 22 of them with the NPS.

Terry worked 12 years for the U.S. Fish and Wildlife Service in research and refuges and 22 years as a field biologist for Yellowstone. He continues to live in Montana and will never let go of his life passion for birds.

Karen Mendoza, secretary, Lake Mead NRA, Feb. 29 after 20 years.

Jon Murphy, district ranger, Blue Ridge PKWY, May 31 after 21 years.

Jon began his NPS career in 1987 at Great Smoky Mountains NP. He has worked at parks including Glacier Bay



JON MURPHY

NP & PRES, Natchez Trace PKWY and Wrangell-Saint Elias NP & PRES. Throughout his years at Blue Ridge PKWY, he served in various positions including fire control aid, fee collector, wildlife technician, forestry technician, park ranger, telecommunications center supervisor, pilot, supervisory park ranger and finally, district ranger. He was a member of both the Alaska and Southeast Region special event teams and the lead tracker on the Blue Ridge PKWY tactical tracking team.

Rose P. Ortiz, budget analyst, Administration Budget and Finance, Intermountain Regional Office - Santa Fe, March 31 after 26 years.

Virginia M. Ortiz, human resources specialist, Intermountain Regional Office - Santa Fe, May 31 after 36 years.

Lacy Pierce, automotive mechanic, Harpers Ferry NHP, March 29 after over 19 years.

Richard Plunkett, operating accountant, NPS Accounting Operations Center, April 3 after 21 years with the NPS.

Before joining the NPS, Richard worked at the Department of Housing and Urban Development, the Department of Commerce and the Bureau of Land Management. He was a leader in the Service's consolidation of finance offices in the late 1980s and conversion to the Federal Financial System in the early 1990s. He was instrumental in implementing several pieces of legislation at the NPS, notably the Prompt Payment Act, the Debt Collection Improvement Act and the Chief Financial Officer's Act.



RON ROBINSON

Lieutenant **Ronald "Ron" Robinson**, commander of firearms/physical skills, Training Branch, United States Park Police (U.S.P.P.), April 12 after 33 years of government service, over 22 of them with the U.S.P.P.

Ron began his U.S.P.P. career in 1985, attending the Federal Law Enforcement Training Center in Glynco, Ga. Upon graduation, he was assigned to the Central District, patrolling the National Mall.

An officer until 1998, Ron held assignments on the plainclothes unit in the Central District, in SWAT and as a detective in criminal investigations. He was promoted to sergeant in 1998 and was assigned as a supervisor on the Baltimore-Washington Parkway. He returned to criminal investigations as a detective sergeant and in 2006, was promoted to the rank of lieutenant and assigned to the Shift Commander's Office prior to his final assignment in the Training Branch. He is a U.S. Air Force veteran.

Sam R. Romero, architect, Intermountain Regional Office, May 2 after over 36 years.

Richard D. Smith, park ranger, Rosie the Riveter/World War II Home Front NHP, June 2 after 33 years.

Dave Snow, technical specialist, Technical Branch, Design and Construction Division, Denver Service Center, Jan. 3 after over 30 years.

Tom Solon, historical architect, Delaware Water Gap NRA, June 3 after 31 years.

Steve Stone, natural resources compliance specialist, Transportation Division, Denver Service Center, March 30 after 30 years.

Peter A. Szydlowski, visitor use assistant, Pinnacles NM, May 24 after 31 years.

Mark Tabor, project manager, Transportation Planning Branch, Denver Service Center, June 20 after 21 years of federal service, 19 of them with the NPS. Mark has accepted a new position as assistant director of park planning and construction with the city of Denver.

Joseph James Trott, supervisory archeologist, Cultural Resources, Intermountain Regional Office - Santa Fe, May 31 after over 31 years.

Shirley J. Vellis, administrative officer, Castillo de San Marcos NM, March 31 after 20 years.

Diana E. Vigil, budget technician, Administration Budget and Finance, Intermountain Regional Office - Santa Fe, May 3 after over 27 years.

Tekla S. Vines, contracting officer, Pacific West Regional Office - Honolulu and the Pacific Island Parks, May 1 after over 30 years.

Tekla's NPS career began in 1974 at (then) Saguaro NM, followed by four seasons at Lassen Volcanic NP as a park aid from 1976 to 1979. She worked at the Pacific Northwest Regional Office - Seattle from 1984 to 1985, then joined Redwood NP as a contract specialist. After over 15 years there, she joined the Pacific West Regional Office in 2000.

Tekla was responsible for contract awards and administration, as well as purchasing. She was noted for being the cooperative agreement "guru" for proj-



TEKLA VINES

ects and programs involving the University of Hawaii, the state and county of Hawaii and partner organizations on behalf of the parks. Tekla and her husband, Bill, who retired from Haleakala NP in 2007, will reside in Gasquet, Calif.

Judy Volonski, museum technician, Prince William Forest Park, March 29 after over seven years.

Arlin W. Walker, student supervisor, Great Onyx Job Corps Civilian Conservation Center, April 30 after 10 years.

E&AA Life Member **Larry Walling**, chief, Transportation Division, Denver Service Center (DSC), May 31 after 31 years.

Larry joined the DSC in 1977. He became a lead landscape architect in 1979 and was duty stationed to Buffalo NR, where he led the implementation of a park facilities program. In 1987, he was duty stationed to Hot Springs NP as a project manager, where he oversaw more than 30 planning, design and construction projects.

After returning to the DSC office in 1988, Larry served in various positions in the Transportation, Planning, Construction and Project Management Divisions. In 1992, he became the first landscape architect to serve as chief of construction when he was selected for that position on the Western Team. In 2004, Larry became the chief of the Transportation Division.

Larry's awards include a Federal Design Achievement Award in 1988 from the National Endowment for the Arts for his contributions to rebuilding the Buffalo Point Campground at Buffalo NR. He was recently presented with the Inter-

mountain Region Courage Award, which is given to NPS personnel and partners who show exceptional courage in their pursuit of the goals and missions of the NPS. He was also a recipient of DSC's "The Mission Award" (see page four, Kudos and Awards).

Kevin G. Walsh, fuels management specialist, Southeast Regional Office, March 31 after 32 years.

Richard Wells, superintendent, Sandy Hook Unit of Gateway NRA, June 2 after 32 years.

Richard, who holds a degree in landscape architecture and a certification in historic preservation, began his NPS career at the Denver Service Center. During the 1980s, he served as project director for the restoration of the main building at Ellis Island, overseeing its transformation into the largest museum in the National Park System and the largest museum in the United States devoted to immigration history. After this project was completed, he remained for a few years in a senior management role before joining Sandy Hook as assistant superintendent, later becoming superintendent. His most lasting contribution at the park may be his efforts to promote the rehabilitation and adaptive reuse of 36 unused buildings in the Fort Hancock Historic District.

Vickie E. White, information technology specialist, Administration Information Technology, Intermountain Regional Office - Santa Fe, May 31 after over 26 years.

Merna Winters, ranger activities assistant, Bryce Canyon NP, May 9 after 40 years.

Merna began her NPS career in 1968 as a clerk-stenographer in Yellowstone NP. Throughout her career, she has also worked at the Denver Regional Office, Big Hole NB, Grand Canyon NP, Ozark NSR, Virgin Islands NP, Badlands NP and Death Valley NP.

E&AA Life Member **Gerald W. "Gerry" Wolfe**, safety and occupational health specialist, Death Valley NP, June 3 after 31 years of federal service.

After serving with the U.S. Army in Vietnam, Gerry earned a B.A. in U.S. history in 1974 from Western Washington State University. In 1978, he began his NPS career as a seasonal interpreter at Dinosaur NM, followed by seasonal maintenance positions at Cedar Breaks NM, Dinosaur NM and Montezuma Castle NM. His first permanent assignment was in 1981 with the trail crew at Big Bend NP. Here, he met and married his wife, Vicki, who also works for the NPS. From 1983 to 1987, he held a split position as trails work leader (summer) and road crew (winter) for Canyonlands Complex.

In 1987, Gerry became roads and trails supervisor at Delaware Water Gap NRA. He and Vicki accepted dual career positions at Death Valley NP in 1992, where Gerry served as roads and trails supervisor until 2000, when he became safety and occupational health specialist and HazMat coordinator at the park. He has also served as an NPS HazMat instructor, safety officer for NPS Serious Accident Investigation Teams and has worked to establish the Mojave Network Safety Coalition. Gerry's future plans include birding, travel and gourmet cooking while he waits for Vicki to follow him into retirement. ■

Graduate Students Choose Delaware Water Gap NRA for Spring Break

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Destry Jarvis, former special assistant to the NPS director, gave an overview of “the shifting tides of political influence on conservation policy” in the NPS from 1916 to the present.

The “field” part of the week included a walking tour of historic Milford, Pa., a naturalist-led hike to one of the waterfalls in the park and a visit to the Delaware Valley Raptor Center—a nonprofit facility dedicated to the rehabilitation and conservation of birds, hawks, eagles, owls, falcons and vultures.

All eight students agreed Park Break! was a great experience. Galli Basson from San Jose State University left with a better understanding of “the intersection between politics and science and how decisions are made.” “It was immensely beneficial to get an insider’s view of the NPS, its past and its future,” said James Barnes of the University of Vermont. Ryo Sakurai, a University of Florida student, commented that he would like to see his native country of Japan start an organization similar to the Student Conservation Association. Xianpiang “Coco” Gao, a graduate student from China attending Texas A&M University, was “struck by the importance of a ‘sense of place,’” after touring Milford. After completing their studies in the U.S., Ryo and Coco plan to return to Japan and China.



“PARK BREAK!” PARTICIPANTS pause at Indian Ladder Falls, while hiking in Delaware Water Gap NRA.

Myriah Cornwell from Duke University summed it up perfectly—“This Park Break! totally rocks.”

Park Break! 2008 is a cooperative venture between the NPS, the United States Geological Survey, Texas A&M University, the George Wright Society

and the Student Conservation Association. In addition to Delaware Water Gap NRA, Acadia NP, Gateway NRA and Indiana Dunes NL also hosted Park Break! seminars on current issues critical to the management of protected areas in the United States. ■

Booker T. Washington NM

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Song.” The words to the “Tuskegee Song” were written by Paul Laurence Dunbar upon Dr. Washington’s request for a song in honor of Tuskegee University’s 25th anniversary in 1906. A melody suggested by Dunbar was later replaced by a present tune by Nathaniel Clark Smith, Tuskegee University Band director (1906-1913).

Dr. Washington was born an enslaved person on April 5, 1856 on the Burroughs plantation in Hales Ford, Va. Today, this land is a national park, designated as Booker T. Washington NM. Amazingly, Dr. Washington spent those first nine years of his life on this plantation just minutes from where the performance took place. Dr. Washington, only known as “Booker” when enslaved, was determined at a young age that getting an education would be like “getting into paradise.” He was freed at the age of nine with the end of the Civil War. At that time, Booker worked in the salt mines and coal mines. He started to teach himself to read and write and made time to attend school.

Booker made his own way to Hampton Institute (today Hampton University). He acquired an education and then went back to teach school in West Virginia. He returned to Hampton Institute to teach. Then in 1881, the principal of Hampton Institute recommended him to be the principal of a school in Tuskegee, Ala. At age 25, Booker T. Washington began

Tuskegee Institute with little money and inadequate buildings. The school focused on an industrial education along with academic skills, so each student would learn a trade they could use to make a living while also building their own school.

Dr. Washington became known as one of the most powerful African Americans at the turn of the 20th century. He became an advisor to U.S. Presidents Taft, Roosevelt and Wilson and authored 13 books. His autobiography, *Up From Slavery*, is still published today. One of his greatest attributes was his oratorical skills. He spoke at the Atlanta Cotton States Exposition on Sept. 18, 1895 about Tuskegee Institute’s success and issues of race and society and was praised for addressing a tough audience of both southerners and northerners of various races.

As a slave child, Booker dreamed of freedom. In spring 1865, when Booker and the slaves on the Burroughs plantation heard the news from the mouth of a Union soldier that they were free, it was like music to their ears...a dream coming true. Only 143 years later, this audience of 600 were hearing the same sweet sounds of freedom whispering into their ears the legacy of one man who began his life in “the most miserable, desolate and discouraging surroundings.” Who would have guessed this enslaved child would leave a legacy touching so many lives through educational, musical and interracial harmony? ■

Saguaro NP Anniversary

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and Intermountain Region Deputy Director Tony Schetzsl. The event highlighted not only the park’s history, but many of the Service’s current children’s initiatives, including Junior Rangers and the Teacher to Ranger to Teacher “T-R-T” program. The park’s own volunteer Cactus Rangers served lunch to nearly 200 students and family involved in the T-R-T program.

In the morning, prior to the celebration events, Supt. Sarah Craighead, NPS Deputy Director Lindi Harvey and the other dignitaries also participated in a volunteer project. A group of 50 volunteers gathered at the park to remove buffelgrass, an invasive, non-native plant, from a portion of the park. The park project was part of a region-wide effort that day to eradicate a plant that threatens the entire Sonoran Desert ecosystem.

In her closing remarks, Supt. Craighead urged the standing-room-only crowd to “reflect on how we might all work together to insure that the next 75 years of Saguaro National Park is as good as the first,” adding that “this can only happen through volunteerism, community service, making sure we engage diverse cultures and by ensuring that our kids are actively involved.” ■

Cane River Creole NHP Sponsors Symposium

On May 2 and 3, Cane River Creole NHP, in conjunction with the Louisiana Office of State Parks and The African American Experience Fund (AAEF) of the National Park Foundation, sponsored a symposium entitled “Discovering How People of African Descent are Interpreted at Louisiana Plantation Sites.” The symposium, which was organized and planned by Cane River Creole NHP Chief of Interpretation Peggy Scherbaum and held in Baton Rouge, La., was well attended by NPS and state employees and other interested parties.

Guest speakers were Cane River Creole NHP Supt. Laura Gates; Dr. John Michael Vlach, professor of American studies and anthropology at George Washington University; Dr. Harvey Bakari, director of African-American interpretation at Colonial Williamsburg; Linda Hill, curator and archivist for the Center for African and African American Studies at Southern University in Baton Rouge, La.; Dr. Thomas J. Durant, Jr., department professor of sociology at Louisiana State University in Baton Rouge, La.; Dr. Ken Brown, professor, Department of Anthropology, University of Houston; and David Floyd, director, Rural Life Museum—part of Louisiana State University in Baton Rouge. Topics included “The Material Culture of the Enslaved,” “Interpretation of Slavery in Louisiana,” “Analyzing Scripts of Plantation Tour Narratives,” “Reconstructing Antebellum Plantation Narratives” and “An Archaeological Interpretation of African American Culture in the Plantation South.”

The symposium was funded by the Lower Mississippi Delta Initiative (LMDI). One of the major features of the LMDI is a grants program. The goal of the program is to give local groups the ability to increase public understanding of the stories of the delta, and to bring people to those places in the delta where they can experience its heritage firsthand.

Stretching from Illinois and Missouri to the Gulf of Mexico, the lower Mississippi Delta Region has a rich natural and human heritage. Recognizing this priceless legacy, in 1994 Congress directed the NPS to undertake the LMDI. The goals of the LMDI are to preserve the region’s cultural and natural resources and to enhance heritage tourism within the region.

Additional funding was provided by the AAEF—the only national fundraising organization of the congressionally chartered National Park Foundation that supports and preserves African-American history found in the national parks. The 19 national parks and the National Underground Railroad Network to Freedom supported by the AAEF are just a few of the special places in the National Park System that tell the stories of African Americans throughout the history of our country. By raising awareness of African-American history in the national parks, the AAEF seeks to ensure that our whole national story is passed on faithfully, completely and accurately. ■

Requiescat in Pace

Bruce A. Anderson, 68, April 8, in Crawford, Colo, due to a heart attack.

Bruce began his NPS career in 1972 as an archeologist. Though he worked and resided in Santa Fe, N.Mex. during most of his career, he worked on archeological projects and detail assignments from Hawaii to Washington, D.C., and from El Salvador to Colorado. His major career accomplishment was a seven-season field survey project at Wupatki NM. In 1991, he transferred to Wupatki NM and spent the remaining four years of his career there as resources management specialist. Bruce retired in 1995 after 23 years of service.

Survivors include Bruce's wife, E&AA Life Member Jan S. Ryan. Donations in his memory may be sent to: Crawford Library Service Foundation, P.O. Box 201, Crawford, CO 81415; Citizens for Animal Welfare and Shelter, P.O. Box 12, Crawford, CO 81415; or the Archaeological Conservancy, 5301 Central Avenue NE, Albuquerque, NM 87108-1517.

Betty Haynes Baker, 83, April 2.

From 1953 to 1986, Betty worked for the NPS as a graphic artist. Her watercolor paintings were displayed at DOI headquarters. Survivors include one son. She was preceded in death by her husband, John.

E&AA Life Member **William August "Bill" Biastoch**, 87, Feb. 2.

Bill was born in Germany and his family emigrated to the U.S. in 1923. He

began working for the NPS as a messenger boy for the superintendent's office at Yellowstone NP in 1937 during his high school years. His first permanent position was in 1947 at Yellowstone, becoming a procurement assistant there in 1958. Bill then worked at Yosemite NP from 1962 to 1966 as a property management assistant. He transferred to Sequoia and Kings Canyon National Parks in 1966 and retired from there as a procurement officer in 1977.

Bill was preceded in death by his wife, Anna. Survivors include two sons, William E. and Karl; one daughter, Martha; two grandchildren; and one great-grandchild. In lieu of flowers, memorial donations may be sent to the Redeemer Lutheran Church, 5th and Lewis Streets, Livingston, MT 59047 or the Billings Clinic, P.O. Box 35100, Billings, MT 59107-5100 (www.billingsclinic.com).

E&AA Life Member **Charlotte P. Coryell**, 90, March 8.

Charlotte was the widow of L.B. "Bur" Coryell, an architect with the NPS who retired in 1978 from the Mid-Atlantic Regional Office. During Bur's career, Charlotte and the family lived near regional offices and service centers in Richmond, Va.; Philadelphia, Pa.; Washington, D.C.; and Denver, Colo.

Survivors include two daughters, Joan Kelly (Joseph) of Folsom, Pa. and Pamela Marriott (Bob) of Herndon, Va.; one son, George Coryell (Dot) of Ocala, Fla.; and three grandchildren. Condo-

lences may be sent to the Coryell children at 1033 Tenth Ave., Folsom, PA 19033.

Frank Cucurullo, 56, May 3, at home in Rockville, Md., due to a heart attack.

Frank started his NPS career as seasonal park ranger at Sagamore Hill NHS in 1976. He went on to work as a seasonal ranger at Theodore Roosevelt Birthplace NHS and Morristown NHP, becoming a permanent ranger at Edison NHS in 1978. He then transferred back to Theodore Roosevelt Birthplace NHS, followed by Castle Clinton NM. In 1981, Frank became the supervisory park ranger at Cuyahoga Valley NRA and in 1987, became the supervisory ranger at Chesapeake and Ohio Canal NHP.

Frank held several positions at George Washington Memorial Parkway. In 1992, he became the supervisory park ranger for Glen Echo Park and Clara Barton NHS. From 1994 to 2006, he served as the supervisory park ranger at Arlington House, The Robert E. Lee Memorial, and most recently served there on a special assignment as historian. Frank is survived by his wife, Karen, who works at National Mall and Memorial Parks, and two children.

Pat Dinisio, 51, June 5, following a brief illness.

Pat began her NPS career at Virgin Islands NP as a recreation aid (lifeguard) and later became a park guide. She loved interacting with park visitors and especially loved kids—representing

the park by reading to students at the local library's after-school reading program every Wednesday afternoon. She and Virgin Islands NP Park Guide Deanna Somerville developed and implemented a recycling program, "Trash to Treasure," that involved the participation of local elementary school students. Pat enjoyed photography and took many of the current photos in the Division of Interpretation's collection (some of which can be seen on the park's website). Survivors include Pat's daughter, Jessica; her father; and her siblings, including Tim Phebus, who works at Fort McHenry NM and Historic Shrine.

Bob Haines, 86, May 12, at home in Estes Park, Colo.

Bob worked at Rocky Mountain NP for 24 years. His various duties and assignments included caretaker of the Hidden Valley Ski Area, park ranger and West District naturalist. He was a firefighter, scuba diver, emergency medical technician and skilled mountaineer. Bob participated in many winter and summer mountain rescues. While working in the Wild Basin area of the park, he met his

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George Hartzog

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will miss him too, but we all thank him for helping make us what we are today."

Hartzog joined the NPS in 1946, when he entered the service as an attorney. Field assignments as assistant superintendent at Great Smoky Mountains and Rocky Mountains national parks came along soon after. While serving in St. Louis, he brought to completion one of America's most recognizable landmarks, the Gateway Arch.

Former Secretary of the Interior Stewart Udall noted, "Hartzog was able to leave behind a legacy that to this day is unsurpassed in the amount of land acquired, and the amount of legislation passed to protect public lands." He described Hartzog as a reminder "of the glories of public service and the legacies our best bureaucrats leave to future generations."

There are many achievements as NPS director that Hartzog was proud of, but it was his resolve that the NPS should reflect the nation's increased awareness for minorities that might stand the highest in many people's eyes. Hartzog made it a high priority to advance programs that would include minorities. During his tenure, he named the first African-American park superintendent, the first female superintendent from the career ranks, the first Native American superintendent and the first African-American chief of a major U.S. police department—the United States Park Police.

Former NPS Director James Ridenour noted, "George Hartzog was one of a kind. He probably had a closer relationship with members of Congress than any

director, before or after, during his years of leadership of the National Park Service. His was commonsense leadership. Most of us who have led the NPS have felt the weight of political pressure from both parties as we carried out our duties, but George had a way of doing the right thing despite those pressures. He will be missed."

Ron Walker, who was appointed to replace Hartzog as director agrees, "George Hartzog was a legend. We have just established the Hartzog Institute for Parks at Clemson University [see story at right]. George knew, just before he died, that the institute was a reality. Now he is at peace."

"George served as a mentor and friend," agreed former NPS Director Fran Mainella. "We have lost an icon, leader and friend."

"He was a great man and a great friend," added former NPS Director Roger G. Kennedy. "It was a joy to work with him off and on for nearly a half century and intensely for 16 years—he will continue to be a presence in our lives."

Preserving Alaska and expanding the National Park System was also a priority, and in 1971, Hartzog worked closely with subcommittee chairman Senator Alan Bible to develop legislation for the expansion of the National Park System in Alaska. The Bible Amendment of the Alaska Native Claims Settlement Act of 1971 was finally enacted in 1980 and more than doubled the acreage of the National Park System.

In addition, Hartzog was a strong supporter of the Wilderness Act, the Land and Water Conservation Fund Act, the Wild and Scenic Rivers Act and the National Trails System Act—all of which passed while he was director. He also advocated for creation of Gateway

NRA and Golden Gate NRA as the nation's first urban national parklands outside of the nation's capital.

He developed recruitment, training and promotion initiatives to involve women, minorities and Native Americans in national park management programs and was responsible for creating the Volunteers-In-Parks Program. He initiated the "Bring Parks to People" urban park programs in San Francisco and New York; "Summer in the Parks" and "Parks for All Seasons" youth programs in partnership with public schools, local governments and citizen organizations; "Living History" programs to link generation to generation; and "Environmental Education Landmarks" with environmental education curricula to foster a sense of community in our society.

Even after he left government service, Hartzog remained involved with the NPS and served as a director of the White House Historical Association (1973-1998) and president and chairman of its Executive Committee (1995-1998), chairman of the Trustees of the White House Endowment Trust (1998-2004) and the Wolf Trap Associates, National Trust for Historic Preservation, the Marjorie Merriweather Post Foundation and numerous other cultural and environmental groups.

According to former NPS Chief Historian Robert M. Utley, "George Hartzog made great things happen. The National Historic Preservation Act would not have passed, at least in 1966, but for George Hartzog. Many people worked hard on this initiative, but without Hartzog's largely hidden political labors on Capitol Hill, with congressional staff as well as members, the law would not have been enacted." ■

Hartzog Institute Established

A research, education and training institute for park professionals at Clemson University will be named for the recently deceased George B. Hartzog, Jr. and his wife, Helen, in honor of Hartzog's contributions to the profession, most notably as director of the National Park Service during a time of tremendous growth. Plans for the George B. Jr. and Helen C. Hartzog Institute for Parks were in the works for the last couple of years, but the final legal documents were completed in the days just prior to Hartzog's death, June 27 in Washington, D.C.

The institute will create, conduct and disseminate a broad range of education and training programs for current and prospective park professionals. Hartzog is widely considered to have been the most influential director in the history of the NPS aside from the Service's founder, according to Brett Wright, chairman of Clemson's parks, recreation and tourism management department. The department will be home to the Hartzog Institute, but several other universities and park agencies will be actively involved as a network of park research and education units.

"George was a legend among park professionals, a real larger-than-life character," said Brett. "Mentally, he stayed on top of his game into his final days and we were very pleased that he was aware of, and approved, our plans to establish this institute in his and Helen's name."

Under Hartzog's leadership from 1964 to 1973, the NPS underwent its largest expansion. He added 72 parks

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Please also read stories about George Hartzog by Bill Everhart beginning on page 11 and by Jim McDaniel on page 13.

Requiescat in Pace

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future wife, Theodora—"Teddie," and they were married in Estes Park in 1967.

Upon Bob's retirement from the NPS in 1980, he and Teddie built their first home and they remained in Estes Park ever since. Memorial contributions may be made to the Estes Valley Land Trust, P.O. Box 663, Estes Park, CO 80517, or the Alzheimer's Association, Colorado Chapter, 455 Sherman Street, Denver, CO 80203.

Philip W. "Phil" Hontz, 59, March 31, suddenly, due to natural causes.

Phil was a maintenance mechanic at Delaware Water Gap NRA who served with the NPS for the past 25 years. He was a U.S. Marine Corps Vietnam veteran who had been wounded in action.

Survivors include Phil's wife, JoAnn, two sons, one daughter, two stepdaughters and seven grandchildren. Phil was a member of the Fraternal Order of Eagles 1106. The family requests that memorial remembrances be made to the Fraternal Order of Eagles 1106, 1210 North Fifth Street, Stroudsburg, PA 18360.

Jackie "Jack" James, 57, May 3.

Jack was a retired United States Park Police (U.S.P.P.) officer. He served as a U.S. Navy Seal from 1972 to 1974. From 1974 to 1976, he served as a Metropolitan Police Department officer in Washington, D.C. From 1976 to 1980, he served as a District of Columbia Department of Corrections officer, and was a U.S.P.P. officer from 1980 until his retirement in 2005. Survivors include Jack's wife, Lori, two daughters and a stepson.



KEVIN KACER

E&AA Life Member **Kevin Kacer**, 65, May 20, suddenly, due to a massive aneurysm.

Kevin discovered the parks early in life through family trips. He worked one season for Rocky Mountain NP, where he met his future wife, Kim, who was also working a season for a hotel in Estes Park. They married in 1965 and both returned to Rocky Mountain as seasonals.

Kevin served overseas in the U.S. Army during the Vietnam War. Following his military service, for 10 years, he worked seasonal stints at Everglades NP, Fort Jefferson NM, Sequoia and Kings Canyon National Parks and Mount Rainier NP. Off seasons were spent at Monmouth College in Illinois, where Kevin worked toward a degree. He earned his degree in 1975 and began a career appointment at Biscayne NP.

Kevin graduated from the Federal Law

Enforcement Training Center and was assigned as a district ranger to Cape Lookout NS in 1976. In 1980, he joined Fort Jefferson NM as unit manager, then transferred to Cumberland Island NS in 1983 as chief ranger. Kevin's final park was Big Cypress N PRES, where he served as chief ranger in 1987 and later, as the fire management officer and management assistant overseeing land acquisitions during a park expansion. He retired in April 2003. Kevin retained an active role in the environmental protection community as a board member for Conservation Collier, advising public officials on land and development issues.

Kevin is survived by Kim, who retired from the NPS as the budget analyst for Big Cypress N PRES in 2006; his mother, Anita; and his brother, Jeff, as well as Jeff's spouse and three children. In lieu of flowers, donations may be made in Kevin's honor to his favorite charity, Doctors Without Borders, (888) 392-0392.

Brenda Lanzendorf, 49, April 15, following a battle with cancer.

Brenda was a cultural resource specialist at Biscayne NP who joined the park in 2003 after completing an internship with the NPS Submerged Resources Center as part of her graduate work. She was one of only five underwater archeologists in the Service. Her work expanded the park's cultural inventory to 44 shipwrecks, over 200 marine casualty sites and 10 terrestrial sites.

Among her achievements, Brenda developed partnerships with numerous special interest groups, including the Marine Archaeological and Historical Society, the Coastal and Maritime Archaeology Research Group and Diving With A Purpose (an organization with affiliate members of the National Association of Black Scuba Divers) to engage them in exploring and documenting Biscayne's historical resources. She was instrumental in establishing the park's Offshore Reefs Archeological District and the Maritime Heritage Trail and in developing a critical Memorandum of Agreement with the Florida Keys National Marine Sanctuary to jointly preserve vulnerable submerged archeological sites, objects and associated records. She also helped create and teach a groundbreaking course for law enforcement professionals to identify and prosecute underwater archeological crimes.

Survivors include Brenda's three brothers, Neil, Gary and Scott. Donations may be sent to the Tennessee Aquatic Project, 1309 Jackson Street, Nashville, TN 37208, earmarked for the Brenda Lanzendorf scholarship fund to introduce minority youth to the marine resources of Biscayne NP.

E&AA Life Member **Chesley Ann Moroz**, 49, July 29, at home, due to complications from cancer.

Chesley was born in Boulder, Colo. and grew up in Colorado and Arlington, Va. She graduated from Central Bucks West High School in Doylestown, Pa. in 1977 and Bloomsburg University in 1981 with a degree in mass communications. Upon graduation, she was employed by Eastern National, where she worked throughout her career—serving as the company's president since 1996.

Chesley spent many years involved in community organizations, including Freedom Valley Girl Scouts, the Skating



CHESLEY MOROZ

Club of Warwick and delegate to the U.S. Figure Skating Association. She was an active elder at Warminster Presbyterian Church. She was a past board president of the Association of Partners for Public Lands, and a life member, Arrowhead Society member and president of the Employees and Alumni Association of the National Park Service. She recently received the National Park Service's James V. Murfin Award for Partnerships and the Honorary Ranger Award. Chesley was also chosen as Bloomsburg University's Young Alumni of the Year in 2002.

Chesley's laugh and spirit will be missed on game nights with friends, family and coworkers—a ritual she loved. She was usually the most excited because she loved to play just as much or more than winning.

Chesley is survived by her father, E&AA Life Member Chester Harris, who retired in 1988 as chief of interpretation and visitor services of the Mid-Atlantic Region; and her husband, Fran and daughter, Katy of Warminster, Pa. Survivors also include her brother, Dr. James Harris of Dallas, Tex. (wife Diane); father-in-law, Frank Moroz of Fort Pierce, Fla.; sister-in-law, Kathleen Allen-Cole (husband Mike) of Naperville, Ill.; brother-in-law, Mike Moroz of Croyden, Pa. (wife Pat); sister-in-law, Joanne Moroz of Treose, Pa.; and many nieces and nephews. She was preceded in death by her mother, Carla Harris.

In lieu of flowers, Chesley requested that donations be made to the Employees and Alumni Association of the National Park Service Trust Fund or The Chesley Moroz Disaster Relief Fund, both c/o Eastern National, 470 Maryland Drive, Suite One, Fort Washington, PA 19034. A Celebration of Life was held at Heritage Conservancy in Doylestown, Pa. on Aug. 11. (Please see page 14 for a story on this ceremony for Chesley.)

Dr. Rosalind Z. Rock, 64, April 3, due to cancer.

Rosalind was a noted historian and paleographer who specialized in the Spanish Colonial era. Prior to starting her federal career with the NPS, she worked as an independent contractor transcribing and translating archaic Spanish documents for private companies and for the NPS.

Rosalind began her NPS career as a historian at San Antonio Missions NHP in 1991. Her work for the park included extensive research on early mission

inhabitants and the translation of several important mission documents from the 1700s. She was a participant in the Bexar County Historical Commission and the Texas State Historical Association.

Rosalind retired from the NPS at San Antonio Missions in March 2008. She is survived by her daughter, Michelle; her son, Stephen; and five grandchildren. She was preceded in death by her husband, Jeffrey.

E&AA Life Member **Richard Lee Stanton**, 84, July 18, 2007.

Richard was a retired DOI and NPS employee. He served as 2nd lieutenant in the army during WWII. Throughout his career, he held various positions including chief of land acquisition east of the Mississippi River; planner, Secretary of the Interior's Potomac National River Planning Team; chairman of the Appalachian Trail Advisory Council; assistant director of the National Capital Region; and regional director of the Mid-Atlantic Region - Philadelphia and the North Atlantic Region - Boston. He retired from the NPS in 1989 as superintendent of Chesapeake and Ohio Canal NHP after 38 years of government service.

During Richard's tenure as superintendent of Chesapeake and Ohio Canal NHP, he received the Take Pride in America Award from the president for his efforts in rallying 8,700 volunteers to assist in the cleanup of the park after the floods caused by Hurricane Juan in 1985.

Richard loved to canoe on many of the area rivers—the Potomac was his favorite. After his retirement, he wrote *Potomac Journey*, published by the Smithsonian Institution Press in 1993. He served as a member of the State of Maryland Boat Act Advisory Committee, commissioner for the State of Maryland on the Interstate Commission for the Potomac River Basin, member of the Potomac Fish and Game Club and a founding father and honorary member of the Canoe Cruisers Association.

Survivors include Richard's wife, Sarah J.; daughter, Sarah L.; son, John; and three grandchildren. He was preceded in death by his son, Richard Allen.

Taito Fale Tuilagi, 57, March 29, after suffering a stroke.

Fale was a high chief in American Samoa and a respected marine biotech at National Park of American Samoa for the past seven years. Prior to that, he worked at the U.S. Naval Base in Honolulu, Hawaii and at the Department of Marine and Wildlife Resources in American Samoa.

In addition to his boating skills, Fale is remembered for his ability to facilitate park goals within the Samoan cultural context and for his extensive knowledge about local subsistence fishing and use of natural resources. He conducted several surveys on community uses of marine resources and co-authored several reports.

Fale was an active community leader and church member. He is survived by his wife, Lila, and four children.

John Vargoeko, 83, April 30, at home in Benton, Ky.

John was a WWII submarine navy veteran. He joined the NPS at Lincoln Home NHS and retired from Indiana Dunes NL. Survivors include one son, five daughters and 11 grandchildren. His grandson, Gabriel A. Bell, is a park ranger (law enforcement) at Natchez Trace PKWY. ■

A Swashbuckler Among the Bureaucrats

By *E&AA Life Member Bill Everhart, former Special Assistant to the NPS Director (retired) and former Chairman of the Board, Eastern National*

George B. Hartzog, who was then director of the National Park Service, remembered the time he was summoned to the office of Rep. Bill Colmer, chairman of the House Rules Committee. Recreating the moment in his book, *Battling for the National Parks*, he said, "The chairman was cordial and gracious, as always. After seating me he opened his desk drawer and offered me a cigar. We each took one, cut the ends off, and lit up."

In his slow Mississippi drawl, Colmer asked Hartzog to come down to Pascagoula with him over the coming Easter recess. "We can do a little shell-cracker fishing, a little sheepshead fishing, spend two or three days and meet some of the local people." Then he got down to cases. His constituents wanted Fort Massachusetts, on Ship Island off the Mississippi coast, to be added to the National Park System.

Hartzog had other plans for Easter. But the most politically astute director in the history of the Park Service recognized that the shortest distance between two points in Washington might involve a detour through a congressman's district. The chance to spend some time with one of the most powerful men in the House of Representatives was a rare opportunity. And while the Park Service had already determined Fort Massachusetts was not of national significance, a string of barrier islands to the east of Ship Island looked promising. "Mr. Chairman, I would be delighted to join you."

The two had much in common. Colmer was a veteran of decades of deep South politics. A South Carolinian, Hartzog had learned at an early age to "plow a mule," and was taught to fish the creek banks and sink-holes along the Edisto River as a child by his grandfather, who told him, "Remember George, the Lord doesn't count the time against you when fishing." After Colmer led the inspection of Fort Massachusetts, Hartzog asked for the opportunity to view the adjacent barrier islands.

Soon after the return to Washington, Colmer called Hartzog to his office for a report on Fort Massachusetts. After they smoked a companionable cigar and savored their fishing experience, Hartzog made his report. "Mr. Chairman, you're in the fort business, and I'm in the park business. Now why don't we merge our businesses and include all of those magnificent islands in one outstanding national seashore?" "Well," said Colmer, after some deliberation, "that's not a bad idea," and he probably said to himself, "That was rather well done, Mr. Director."

With Colmer's backing, Hartzog was able to put together a congressional coalition that established Gulf Islands National Seashore. It includes all or parts of six barrier islands stretching 150 miles from the Florida panhandle to the Mississippi River Delta. Guided tours of the restored Fort Massachusetts, a brick fortification captured by the Union

gunboat *Massachusetts* during the Civil War, are a popular feature. Be sure to stop by the William M. Colmer Visitor Center at park headquarters.

At Yosemite, confronted with two inappropriate activities, Hartzog employed a different strategy. The "Firefall" was a spectacle introduced in 1898 by the park concessioner, a cascade of fiery embers from a giant bonfire pushed off a ledge at Glacier Point, 3,500 feet above the valley floor. Resembling a Fourth of July skyrocket pointed south, it may have been the most inappropriate exhibition in any national park. All attempts to end the practice were roundly defeated by nostalgic Californians.

"Urban sprawl," an apt name for camping conditions in Yosemite Valley, was the other problem. Over the years, as the number of campers greatly increased, the original boundaries of the campsites had disappeared, tents were so close together tent pegs were often shared. Gradually, campers spilled over into the surrounding meadows.

Hartzog knew the camping issue might be intractable. Californians, by far the heaviest users of the campgrounds, had fiercely resisted any reduction in camping and were strongly backed by their congressional delegation. The Firefall was a popular stunt, but sentiment against it was growing.

First, he met individually with the local congressman and both California senators, advising them he intended to restrict camping and end the Firefall. He promised that if opposition to reduced camping became extreme, he would consider backing off. But he would be adamant on the Firefall. His announcement of camping restrictions enraged a substantial number of Californians, and he was forced to back off. But he refused to budge on the Firefall. It was the outcome he had been willing to settle for from the beginning, and it served notice that the days of the "urban sprawl" in Yosemite were numbered.

Wallace Stegner, the distinguished writer and conservationist, and member of the Secretary of the Interior's Advisory Board on National Parks, offered this estimate of the Hartzog record. "During his nine years as director of the National Park Service under three presidents, George Hartzog proved himself one of the toughest, savviest and most effective bureau chiefs who ever operated in that political alligator-hole. He was a man of principle who knew how to play politics, a fighter for park preservation and sound management who accepted half a loaf if that was all he could get."

Hartzog was born on a farm surrounded by the pinewoods, small

cleared fields and dirt roads of the South Carolina low country, and he could not have grown up at a worse time. He, his first cousin and the son of the teacher constituted the first grade of a one-room schoolhouse. Soon, his family was hammered by the Great Depression. When the price of cotton fell to five cents a pound, it was left in the field for the hungry cattle.

One day he and his family watched helplessly as their home, built of pine, burned to the ground. "All that was saved were the clothes we were wearing," he remembers. Odd jobs became a way of helping his family survive. He pumped gas after school and worked nights as a desk clerk at the Lady Lafayette Hotel in nearby Walterboro for a dollar a night. At sixteen, he dropped out of high school to work full time. His father's health declined, his mother, indomitable, found employment and held the family together. Yet they constantly held up to him the challenge: "Be somebody."

He was able to graduate from high school by taking a written examination. A group of local businessmen provided funds for him to enter Wofford College, but the money lasted only one semester. Shorthand and typing skills brought a job as a stenographer and clerk in the law office of Padgett & Moorner. At the time, with only a high school diploma, it was possible to "read law" in preparation for the South Carolina bar examination. A three-year curriculum was prescribed, and Moorner agreed to supervise his studies, a state requirement. He started off with the four volumes of Sir William Blackstone's *Commentaries on the Laws of England*.

In 33 months he sat for and passed the state bar examination and was invited to join the law firm. Drafted into the army in 1943, he served as an officer in the military police, then came to Washington in 1946, a young lawyer fresh out of the service looking for a job. An army friend, a lawyer, who had returned to his job in the Interior Department, arranged a meeting for him with the chief counsel of the National Park Service, and George was hired.

Assigned to write a law enforcement manual, he met with a group of 30 chief rangers from national parks known to him only on a map. He had not met such an impressive group before. At 26, he was younger by far than any one of them. "Seasoned, savvy professionals," they loved the parks and the work they did. "Their camaraderie was spontaneous and catching. By the end of the meeting, I had found my career."

Hartzog's keen mind and exemplary work habits made him a standout.

Assigned to the Division of Concessions Management, he moved rapidly up the ladder and a successful career in the Washington Office seemed assured. He fulfilled another part of his career plan by attending night classes at American University's School of Business Administration almost constantly during the years in Washington. He completed an undergraduate degree and was only three hours from an M.B.A., when he elected to leave Washington for experience in park operations. His acceptance of a transfer to the field as the assistant superintendent of Rocky Mountain National Park surprised those in the organization who studied the implications of all such moves, about 90 percent of the work force. There was little doubt this move was a part of his career plan and that he would ultimately return to Washington to a high position.

In 1959, the job of directing the Gateway Arch project in St. Louis was open. Several senior park superintendents offered the position had declined the devilishly complicated enterprise, totally unlike anything the Park Service had ever encountered. The superintendent would have to gain the cooperation of the Corps of Engineers, the Federal Highway Administration, the Terminal Railroad (an association of all rail carriers passing through the city) and the architect, Eero Saarinen, while overseeing the construction of an arch of a size never before contemplated, using a material, stainless steel, never previously used for such a purpose.

Searching for someone who could take charge of the project, Director Connie Wirth concluded it needed a nontraditionalist, and took a chance on George Hartzog. Wirth told him he would be undertaking the most taxing job anywhere in the Park Service. "You will have the responsibility of seeing it's done right, on time, within the budget."

Almost immediately, he was presented with a problem for which there seemed to be no answer. Before construction of the arch could begin, the tracks along the Mississippi River waterfront carrying most of the St. Louis train traffic had to be relocated to an underground tunnel. The project was so large it had been divided into two stages. The first stage was nearing completion, and the standard practice was to prepare a new bid document, advertise for bids, and then award a new contract for the second stage. But with construction already far behind schedule, this step would consume much time and money.

Hartzog's solution was simple. He proposed to omit the second stage contract. Instead, the work would be handled as a change order to the first stage contract even though a change order is customarily a quite small amendment to correct a minor problem. In this case, the change order would be larger than the original contract. Such an action had never been done before. "It gave my superiors a bad case of the jitters," Hartzog remembered.

Turned down emphatically by his regional director and by Director Wirth,



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Hartzog was undaunted. He demanded—and received, reluctantly—permission to put his proposal before the General Accounting Office (GAO). Rather than have the “doubting Thomases” (Interior Department lawyers) plead the case, Hartzog argued the issue himself. Ruling his solution unorthodox but entirely legal, GAO approved the change order. Hartzog had permanently startled the Park Service bureaucracy.

The partnership between Stewart Udall and George Hartzog, perhaps the most productive in the history of the Interior Department, was formed on a river.

Greatly impressed with Hartzog’s accomplishments in St. Louis, Director Wirth gave him the additional responsibility for promoting support for a new kind of park in western Missouri. A plan had been prepared which would preserve portions of two of the finest undisturbed, free-flowing rivers in the country, the Current and the Jacks Fork, along with their spectacular limestone bluffs, fascinating caverns and clear, cold springs yielding phenomenal amounts of water. The people who lived in this section of the Ozarks, however, were initially unimpressed if not outright opposed to the possibility of federal intervention in their lifestyle.

Hartzog found the Ozark people engaging, cagey, insular, “and not likely to be snookered.” He made many trips, and somehow managed to gain many supporters, but there were some implacably opposed. Driving back to St. Louis late one night after a meeting “long and testy,” his engine died, stranding him until a logging truck came by at daylight. A good deal of fine white sand poured into his gas tank had packed his carburetor and blocked the gas flow. But he made enough progress to warrant inviting Secretary Udall to inspect the proposed park.

Expecting the usual conducted tour, Udall was amazed by the thoroughness of Hartzog’s preparations. “George explained the elements of his plan while we were en route to the Ozarks; he shrewdly analyzed the controversies that were swirling around this project, he provided vivid descriptions of the proponents and opponents, he offered insights about Ozark folkways;” and to Udall’s surprise and delight, “he even ventured to tell me how I should play my cards ... It was the winning, masterful touch George had in dealing with all kinds of people that made him an unforgettable person.”

Two days floating the river together, fishing from a johnboat, meeting with local citizens and state officials, “established a rapport between me and George Hartzog that opened a door to his extraordinary public career,” Udall said in his introduction to Hartzog’s book. A few years later, when Director Wirth announced his retirement, “indelible impressions of George Hartzog were imbedded in my mind,” and he chose Hartzog to be the director of the National Park Service.

Udall noticed there was a twinge of anguish among the Old Guard of the Park Service, particularly among those poised, as they thought, to replace Wirth. And there was considerable throat clearing throughout the organization as employees pondered the impact of the changeover from the steady and seasoned Wirth to a person one of them termed a “swashbuckler.” “But I wanted a new dynamism,” Udall said.

Udall and Hartzog were the same age, both small town lawyers, and their relationship, Udall said, was “brotherly.” They differed considerably in appearance. Udall was slender, fit, crew cut, Hartzog quite large, especially in girth, not crazy about physical exercise or celery sticks, with a room-filling personality and a handshake—well, you had to feel it to believe it.

“One thing I remember most about Stewart is that he was always way out ahead, urging us to catch up. Great conviction. Great vision,” Hartzog has said. In fact, Udall’s name deserves to be linked with that other great Interior secretary, Harold Ickes. Reflective and articulate, he had an abiding concern for what he termed the total environment. His prophetic book, *The Quiet Crisis*, along with Rachel Carson’s *Silent Spring* elevated the environmental consciousness of an entire generation. Udall and Hartzog were united in their belief that unspoiled land was a precious national resource and that the Park Service should gear up for the largest expansion in its history.

Hartzog moved into the director’s chair like a key fitting into a lock. Impatient to a fault, he was offended by complacency, believing all virtues are active. Boldness, or perhaps audacity, may have been his best quality. Incurably optimistic and famously demanding of his staff, he had the saving grace of being even more demanding of himself, sweeping his colleagues along with the force of his personality. “He was a true leader,” said one who knew him well. “He energized us, made us all eager to go out and bust our butts for him. He was confident, and so, after seeing him in action, were we.”

Early on, he flew out of Washington National every Friday afternoon to spend the weekend with a dozen or so superintendents, for a face-to-face discussion of his goals and their suggestions. Park superintendents have traditionally been likened to ship captains, and the management of the parks is in their hands. The fact that Hartzog had been given authority by Udall to determine the next assignment of every superintendent was a reminder to them that ship captains serve at the pleasure of the fleet admiral.

He stunned everyone by announcing the official manuals giving explicit instructions for dealing with all operational matters were abolished, including

the three written by Hartzog himself: law enforcement, concessions and land acquisition. “Throw them away or burn them,” employees were ordered. “From now on use your own judgment.”

Hartzog’s announcement of a task force to review the role and size of the regional offices produced a mocking poem entitled “Dirge, 1965.” Composed in rhyming couplets, subtle and overt, by poet naturalist Bob Barrell of the Southwest Regional Office, a gifted employee and something of an insurgent, it ridiculed, among other Hartzog practices, his habit of using the phrase “Thank you very much,” to end all memorandums to the field, no matter how cheerless the message.

It started:

*“Behind closed doors in Washington,
in a locked and guarded room,
There meets a small selected group,
the harbingers of doom.”*

Several verses recount the plight of the vassals of this overlord, including:

*“Mid-management’s the dirty word—
some offices will close—
Or will they shrink? The active brain
behind that lengthy nose
Coldly prescribes efficiency; no “family
problems” crutch
Can change his plan—if you’re the man,
it’s “Thank you very much.”*”

The poem nicely reflects the Park Service way. It was done with style and humor,

and with a certain disdain for authority. It was promptly distributed to all stations by the vaunted Park Service grapevine telegraph, from which even the director has no secrets. Hartzog enjoyed it as much as anyone, and a few years later picked Barrell for the much sought-after job of supervising all the parks

in Hawaii. Incidentally, the regional offices survived the scrutiny, with only modest changes.

Udall entrusted Hartzog, the skilled tactician, with the delicate task of guiding all park bills through the Congress. In his profile of Hartzog in the *New Yorker*, John McPhee demonstrated that even the ponderous machinery of the federal bureaucracy will yield to a powerful personality. He also revealed Hartzog’s method of attack—“He attempts to inform, influence, entice, flatter, outguess and sense the mood of congressmen, senators and various members of the administration, including his own boss, the Secretary of the Interior.”

Motivated both by principle and practicality, Hartzog knew that in politics no one gets to have it all. In passing legislation, compromise is inevitable. Most agency chiefs enter their congressional hearing rooms on Capitol Hill hat in hand. With Hartzog, the sides were more even, although when he dealt with the House Interior Committee chair-

man, Wayne Aspinall, who was covered with spikes, he needed all the grit and guile he could muster. When occasionally cornered, he tried to hold down the score and run out the clock. His exchanges with committee members would drip with Southern courtesy, but his intent to win his case was absolute.

Although by nature a pragmatist, rather than a romantic, Hartzog had an abiding love for the parks, visiting them as often as his busy schedule permitted. He wanted people to care about them, marvel at them and support them. In the lexicon of the Park Service, he was not a “heavy breather,” one who tends to become excessively emotional about the beauty and meaning of nature. Still, when asked by McPhee to express his feelings about parks, he sounded a little like a heavy breather himself.

“You’ve got to be still, and in being still you see everything. The most beautiful thing I have ever seen in a national park is snow falling into Grand Canyon. Reds, oranges, pinks and browns come through the white snow. It falls quietly. It really helps you sort out life. Some of the things young people are protesting about today are the very things that brought people to this country—personal involvement, achievement, commitment and the worth of an individual. The same things motivate them that motivated the people who established our National Park System.”

The towering achievement of the Hartzog years was the enormous increase in the size of the Park System. It took 60 years, from the establishment of Yellowstone to the administration of Franklin D. Roosevelt, to set aside the first 69 parks. Hartzog matched and surpassed that record in just nine years. The accomplishment is almost incomprehensible because the creation of a single park is almost always a protracted process, as for example, the battle to establish a Grand Teton National Park.

The story started on a July day in Yellowstone in 1926. Superintendent Horace Albright, a founding father of the National Park Service, loaded John D. Rockefeller, Jr., his wife, Abby, and sons, Laurance, Winthrop and David, into an open touring car and drove south from Yellowstone into the Jackson Hole country. From a vantage point facing the Teton Range, Albright told Rockefeller of his dream of establishing a Grand Teton National Park. Rockefeller agreed to buy the necessary land in Jackson Hole, but even after he did, the bruising fight between the supporters and opponents of the park dragged on for almost a quarter of a century, until 1950.

Hartzog was among the first to recognize the opportunity that would be presented in Alaska with the disposal of its private lands. At statehood, in 1958, 99.8 percent of Alaska was still held by the federal government. Additional legislation was required to divide those lands among the state of Alaska, the native Eskimos and Indians and the several federal agencies. Hartzog took the view that Alaska must not be a replay of the lamentable exploitation of the natural resources of the Old West. Incredibly, he believed, Americans were being given a second chance to do it right.

He began by appointing a committee of leading preservationists and Park

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A Swashbuckler Among the Bureaucrats

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Service planners to produce a blueprint for action, Operation Great Land, which detailed the Park Service opportunity in Alaska. He asked Senator Henry M. "Scoop" Jackson, chairman of the Senate Interior and Insular Affairs Committee, to support this recommendation. Jackson agreed to do so, but said he was delegating his responsibility to his National Parks Subcommittee chairman, Senator Alan Bible.

Mild-mannered and unfailingly courteous, and a close associate of President Johnson, Bible controlled all Park Service legislation through his committee chairmanship and all appropriations through his position on the Senate Appropriations Committee. He was the one man the Park Service needed to have in its corner to succeed in Alaska. Hartzog and Bible respected one another and through long association had become warm friends. In politics, friendship and trust do matter. "Always on the 'sell,'" as Bible's biographer indelicately described it, "Hartzog invited Bible to vacation in Alaska. Through such a small matter, the fortunes of Alaska would be changed."

Hartzog's preparations for the trip were a lot like his arrangements for Udall's visit to the Ozarks, but on a vastly bigger scale. Utilizing all of his Alaska forces, traveling by air, rail, bus and boat, he laid on a trip "such as none of us ever had experienced," taking a close look at the Park Service proposals. As Hartzog had hoped and expected, Bible marveled at the awesome geography of the Great Land, and his biographer noted that the Alaska trip "dramatically altered his perspective."

Upon their return, Bible invited Hartzog to his summer home on Lake Tahoe to unwind. On a day Hartzog would not forget, Bible asked him "to draft language for the Alaska bill that would accomplish the Park Service's objectives." Section 17(d) (2) of the Alaska Native Claims Settlement Act of 1971, the famous "Bible amendment," withdrew 80 million acres of land in Alaska as "national interest" lands for inclusion in the national park, forest, fish and wildlife and scenic river systems.

In an era of a growing energy crisis, the discovery of oil on Alaska's North Slope and the emerging environmental movement, a war was fought between those dedicated to development of Alaska's natural resources and those who would preserve them on a scale larger than any in conservation history. In 1980, the Alaska National Interest Lands Conservation Act was signed into law. Among other conservation measures, it set aside 43,600,000 acres of horizon-to-horizon national parks, more than doubling the size of the existing National Park System.

Hartzog has termed Scoop Jackson and Alan Bible "the two captains" most responsible for the outcome, but there were so many great warriors, no attempt will be made to list them here. Hartzog

was content to say he "planted the seed," for he was not present for much of the final struggle. Three members of Senator Jackson's staff, who were involved in all of the negotiations, felt differently, and told him so. "We equate you with being the architect of the Alaska National Interest Lands Conservation Act. Together with Alan Bible and Scoop Jackson, you wrote a chapter in the Park Service book that reduces all other chapters—important as they are—to prologues and epilogues."

Hartzog's leadership of the National Park Service had ended abruptly in 1972, the result of an incident so superficial it could only have unhinged a paranoid. By chance, at the time Biscayne National Monument was established, the brother-in-law of Bebe Rebozo, friend and confidant of President Richard Nixon, occupied a house and dock on one of the keys acquired by the Park Service. Although he became a government employee, he treated the dock as a private presidential retreat off limits to all but Nixon and Rebozo on their occasional Biscayne Bay boat trips. When Hartzog ruled the dock must be opened to the public, Nixon was so infuriated by the fancied slight—although the Secret Service could have cleared the dock for his infrequent trips—he personally gave the order to fire Hartzog.

A tradition that had lasted for 56 years, and may have been unique in government, was broken by this ignoble example of Nixon nastiness. Following the ceremony of swearing in the first Park Service director, Steve Mather, Secretary of the Interior Franklin K. Lane casually remarked, "By the way Steve, I forgot to ask you, what are your politics?" It was Lane's way of informing Mather that his position would not be subjected to political interference and that Mather, a well-known Republican, was welcome in President Woodrow Wilson's Democratic administration. Mather served under three presidents, and until 1972, none of the seven directors was removed during a change of administration or because of policy differences.

By many, the removal of Hartzog was regarded as an opening wedge in the politicizing of the Park Service leadership, particularly when Nixon replaced him with a young—age 35—White House advance man with no previous NPS background. In the next seven years after Hartzog, there were four directors and three were fired. An organization that had always been headed by capable and dedicated men began to lose its self-confidence and optimism. Fortunately, in 1996, Congress acted to require Senate confirmation of Park Service directors, based on experience and demonstrated competence by the candidate.

The Park Service and the nation lost an exemplary leader when Hartzog was forced out of government service at the age of 52. He became a successful Washington lawyer, was involved in the oversight and raising of funds for the White House and continued to rally Park Service people to the credo spoken by Horace Albright when he retired as the second director. "Do not let the Service become 'just another government bureau.' Keep it youthful, vigorous, clean and strong."

For an evaluation of George Hartzog, I turned to my friend and colleague,

George Hartzog—Larger Than Life

The year was 1969. Director Hartzog stopped by the Albright Training Center at Grand Canyon National Park, where I was part way through basic training for rangers. He spoke of a new urban program—taking parks to the people. With his massive bolo tie and Stetson, Director Hartzog seemed larger than life to a new ranger. With his creative and expansive response to the urban turmoil of the late 60s, his ideas, too, were big and bold.

This charismatic leader touched me deeply at this first encounter. I volunteered, along with a dozen others, to forego the traditional first park assignment and move to Washington, D.C. There, he encouraged us to experiment, to use our imaginations, to break tradition and find ways to reach city populations with a message about the values of our national parks. We ran raft trips down Rock Creek, overnight camps at Prince William Forest Park, living interpretation at Ford's Theatre. Director Hartzog visited with us in the evening, sometimes with a congressman, an artist, an urban activist. It was exciting, it was fun, it was part of Director Hartzog's larger effort to move the face of our National Park System into the cities where the votes were.

As my Park Service life evolved into a wonderful 30-year career in our White House Liaison Office, Director Hartzog continued to exercise leadership and influence. He may have left the director's desk behind, but he remained a force behind that desk.

His leadership and forcefulness, exercised with a diplomatic knack and folksy style, helped move the White House Historical Association into new territory. From his position on the board of directors, he took on the thorniest and largest issues, guiding the association through the thicket of Washington politics.

He was instrumental in the creation of a \$25 million endowment for the White House Museum Collection, and served as an endowment trustee until his passing. Just this past June, his foresight and firm arguments prevailed in a significant vote on funding policies for the trust. There was some heat generated around this issue, but George thrived in the heat of battle. Every skirmish became another story in his repertoire.

While all of us learned so much from watching him work, and from getting our backsides stung when our work didn't meet his expectations, we were also entertained by his stories. Even though many of my experiences with him were around a restaurant table, it seemed more like a campfire in the woods. As he lit his cigar, and slathered butter and Worcestershire sauce all over his pile of pumpnickel bread slices, he threw one tale after another out across the table.

In those stories was told the story of this man. Preaching, reading for the bar, gaining votes on a fishing trip, dealing for 47 million acres of Alaska, planting wildflowers with a First Lady—the stories went on and on. Some of them may have been tall tales, but most were not. They were the real life story of a larger-than-life man.

And we were so very fortunate and blessed to have been at the same campfire with George B. Hartzog, Jr.

—Jim McDaniel

Note: Jim McDaniel, an E&AA life member, retired in 2002 after 34 years with the National Park Service. He currently serves as chairman of the White House Endowment Fund and secretary of the White House Historical Association. He also works on humanitarian projects in Haiti.

Bob Utley, former chief historian of the Park Service, and quite familiar with the record of every Park Service director. "Excepting the co-founders of the Service, Stephen Mather and Horace Albright," Bob has said, "I have no hesitation in pronouncing George Hartzog the greatest director in the entire history of the Service."

Walking into a gathering of his former associates, Hartzog continued to cast the old spell, reminding them of the good times they'd had together. He invariably credits them for his accomplishments. In his book they get his praise. "Questing constantly for excellence, they were determined, strong-willed, and sometimes opinionated, always loyal and devoted to the idea and ideal of America's national parks."

George would be the first to say he was not always the easiest man to work for. Toiling for an impatient, demanding man stuck permanently in overdrive, his associates remember how much sustained effort was required surveying new parks, writing master plans and drafting legislation, conducting public hearings on wilderness designations or working out the details of a brand new program.

The nature of their contribution was aptly described by a wife of one of them. "I could always tell when my husband came home in the evening whether or not he had been briefing George Hartzog on some proposal, because if he had, even his shoelaces were wilted." A veteran of the Hartzog years said that

late hours and tight deadlines sometimes had a peculiar effect. "Maybe I was in a daze, but I swear I could hear a noise that sounded like jackhammers and light artillery. What you might call a little Hartzog night music." ■

Hartzog Institute Established

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to the System and, for the first time, the NPS worked to bring its services to urban residents.

The George B. Jr. and Helen C. Hartzog Institute for the Parks will continue that legacy of making parks relevant to the people they serve. The institute will be a destination and resource for park professionals interested in advancing their careers.

Clemson University has been a leader in park management and education for more than 40 years, serving national, state and local park systems. The forestry and natural resources and parks, recreation and tourism management departments have been associated with the NPS since the establishment of the George B. Hartzog Jr. Environmental Lecture and Awards Program in 1978. Former NPS Director Fran B. Mainella joined the Clemson faculty after retiring as director in 2006. The official papers of several former NPS directors are housed at Clemson. ■

Celebration of Life Held for Chesley A. Moroz

A celebration in memory of former E&AA and Eastern National (EN) President Chesley Moroz was held on Aug. 11. Chesley's many friends and co-workers, as well as family attended. NPS Director Mary Bomar spoke at the ceremony, in addition to E&AA and EN Interim President George Minnucci, Chesley's friends and her brother, Dr. James Harris. Reverend Ron King of the Holy Redeemer Hospice also read remarks by Chesley herself.

George Minnucci's remarks from the ceremony follow: "I first met Chesley at a social occasion during her junior year at Bloomsburg University. She told me that she was raised in the NPS and was studying communications. She impressed me so much with her confident nature that I asked her if she had any employment plans for the upcoming summer. I told her that we had a seasonal support position available, and she accepted the offer on the spot.

"She enjoyed the job so much that she wrote to me during her senior year, and told me that if any permanent openings became available, she would like to be considered. I wrote back and told her that we had some issues with new publications that were being entirely outsourced. We valued very much to have delivery, cost and quality control over these publications. I offered her the job, to establish an in-house publications program, and she readily accepted. The publications program she started has received numerous awards and still flourishes today.

"In the early 1980s, the NPS decided

that they could no longer handle the affairs of the E&AA. Former NPS Director George Hartzog invited Eastern National to meet with the then-current NPS Director Russ Dickenson to see if we could transfer all of the NPS-E&AA activities to our offices. After bringing back all the files and necessary documentation, I realized that we had inherited a tremendous workload. Chesley approached me and said, 'Why don't we split the responsibilities. You can take care of all the legal and financial issues involving the trust fund, and I would like to take charge of the [E&AA] newsletter' [which has evolved into the current *Arrowhead* newsletter]. Her energetic enthusiasm transformed and improved the newsletter to the extent that thousands of readers eagerly anticipate receiving their future editions.

"In 1985, former NPS Director Bill Mott asked us to work with Harpers Ferry Center's Publication Division to create a product that would unify all the visitor experiences to the national parks. The Passport To Your National Parks® was created on an experimental basis. Chesley saw the potential for this product and wanted very much to make this a permanent item. She devised a photo contest, improved the quality and created new ways to keep interest in the program. In 1988, the Travel Industry of America invited us to their annual awards ceremony. EN was presented the Department of Commerce's Award of Excellence for marketing and promoting visitation to America's national parks by foreign tourists through the Passport

Program. A few years ago, Eastern National announced that we had sold our millionth Passport. This product today remains the number-one item sold in all of our national parks.

"EN was growing at a very rapid pace and we were experiencing a number of legal, economic, political and technologi-

cal issues that required a great deal of my attention. Chesley realized the demand on my time and asked if she could take over field operations and marketing. I realized that I could not be in two places at one time and readily accepted her offer.

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Off the Press

Why Are There No Bears In Rock Creek Park?

By D.L. Madison

Illustrated by Robert Hynes

Eastern National, 2008

ISBN 978-1-59091-076-4

28 pp; \$6.95

In his first children's book, Park Ranger Dwight Madison (an E&AA life member) responds to the question, "Why are there no bears in Rock Creek Park?" in rhyming verse. Leading readers in a search for bears at Rock Creek Park, he walks them through the human behavior that slowly stripped away bear habitat. Readers are also introduced to the park's other native animals, as well as native plants and trees. The fate of bears is seen through the eyes of the park's other animals. Model stewardship behavior that will safeguard wildlife and their habitat is encouraged in this first children's book about Rock



Creek Park. Robert Hynes' color paintings bring the story to life, and Dwight's photographs of the park's most-visited sites punctuate the design of the book.

Why Are There No Bears In Rock Creek Park? is available from Eastern National at www.eParks.com (Item no. 2-56960), or by calling (877) NAT-PARK. ■

Benefactors

The following donations were received this quarter. Thank you for your support.

Denis Davis
Frederick and Helen Gray
Daniel Hamson
Thomas Moore
Flagstaff Areas NPS

In memory of Russ Dickenson

Fred and Edna Caresia
Jim Draper
Mary Lou Grier
Robert and Adelaide Haraden
Chesley Moroz
James Youse

In memory of Russ Dickenson and Russ Grater

Carl O. Walker

In memory of Gus Hultman

John and Mary Pattie

In memory of

Joe Miller
Ronnie Budge
Fred and Edna Caresia
Karen R. Cobb
Stuart and Ellen Croll
Robert and Adelaide Haraden
Charles Vial
David Winn

In memory of

Joe Miller, Stuart Nuss
and Dale R. Nuss
Betty Ela

In memory of

Lorraine Mintzmyer Denning
Meredith Ann Belkov

NPS Friends

E&AA Life Member **Larry Henderson**, who retired as superintendent of Guadalupe Mountains NP in 1999 after 37 years with the NPS, wrote to the *Arrowhead* newsletter to report on the Carlsbad Caverns Guadalupe Mountains Association, of which he is chairman of the board. His story follows.

In May 1957, the Carlsbad Caverns Natural History Association was incorporated and the first board meeting was held Oct. 1, 1957. After Guadalupe Mountains NP was established in 1972, the name was changed to Carlsbad Caverns Guadalupe Mountains Association (CCGMA).

The association started with a \$500 donation from the Petrified Forest Museum Association and had total assets of \$644. Books were sold at the park information desk by park rangers. In its goal of "Championing the Mission of the National Park Service," the CCGMA has contributed over \$3.75 million in donations to the parks, provided service to 32 million visitors, rented five million audio cave guides and employed over 200 staff members. Eighty citizen members have served on the CCGMA Board of Directors and there have been three executive directors employed during this period.

During the past 50 years, CCGMA has experienced some \$16 million in sales and

memberships, which has funded a strong publishing program of books (over 40 titles), scientific papers and journals, trail guides, videos and interactive DVDs. During the past five years, over \$7,500 was used to support NPS employees and volunteers to take the parks' interpretive outreach programs to local schools, and to bring the classrooms to the parks.

CCGMA has recently moved into its new bookstore in the newly rebuilt Carlsbad Caverns NP Visitor Center—just like 50 years ago when the association got its start in the same, then newly refurbished visitor center building. For the past year, the CCGMA, NPS and park concessioner have occupied temporary trailer units in the parking lot while the visitor facility was rebuilt. And the cycle continues "To provide interpretive materials for park visitors and to support the purposes and mission of the National Park Service at Carlsbad Caverns and Guadalupe Mountains National Parks, and the lands related to them in New Mexico and Texas."

On Sept. 25 and 26, Guadalupe Mountains NP hosts the celebration of 150 years since the eastbound and westbound Butterfield Mail Stages met in Guadalupe Pass for the first-time crossing. Oct. 25, 2008 is the 85th anniversary and celebration of the creation of Carlsbad Cave National Monument. ■

The Employees and Alumni Association of the National Park Service would like to thank the attendees of the **2008 NPS Superintendents Summit-Auction** who were so generous and raised nearly \$14,000 for The Chesley Moroz Disaster Relief Fund. This fund provides assistance for NPS employees affected by great hardships such as natural disasters.

New Places & Faces

Ann Bargains, to assistant regional director, Equal Opportunity and Diversity Programs, Southeast Regional Office.

Catharine Beverly-Bishop, from visitor use assistant, to supervisory visitor use assistant, Shenandoah NP.

Kenneth Brodie, from chief of administration, National Mall and Memorial Parks, to administrative officer, United States Park Police.

Ed Clark, from deputy chief ranger, Shenandoah NP, to superintendent, Manassas NBP.

Tom O. Clark, from chief of resource management and science, Capitol Reef NP, to superintendent, Canyon de Chelly NM.

Bradley Clawson, from supervisory park ranger, Delaware Water Gap NRA, to chief ranger, Chesapeake and Ohio Canal NHP.

Andrew Coburn, to community planner through the Student Temporary Employment Program, Planning Division, Denver Service Center.

Tim "TC" Colyer, from supervisory park ranger and acting chief ranger, to chief ranger, Pictured Rocks NL.

Doug Corbin, Jr., to wastewater treatment plant operator, Shenandoah NP.

Dr. Jeffrey Cross, to chief, Ocean and Coastal Resources Branch, Water Resources Division, NPS Natural Resource Program Center.

Leslie Crossland, from recreation fee program manager, Northeast Region, to superintendent, Golden Spike NHS.

Frank Dean, from superintendent, Saratoga NHP and executive director, Erie Canalway National Heritage Corridor, to chief, Centennial Coordination and Planning Office, WASO.

Reed E. Detring, from superintendent, Big South Fork NRR, to superintendent, Ozark NSR.

Lisa Eckert, from superintendent, Jamaica Bay Unit of Gateway NRA, to superintendent, Horace M. Albright Training Center, Learning and Development Division, WASO.

Scott Einberger, to park guide, Chamizal N MEM.



JOE FINAN

Joe Finan, from deputy superintendent, to superintendent, Saratoga NHP.

Landon Fox, to wastewater treatment plant operator, Shenandoah NP.

Dr. Herbert C. Frost, from deputy associate director for natural resource stewardship and science (NRSS), to associate director for NRSS, WASO.

Steve Funkhouser, from project supervisor, to project manager, Shenandoah NP.

Karen Gustin, from superintendent, Big Cypress N PRES, to superintendent, Olympic NP.

Joe Jarrells, to forestry technician, Shenandoah NP.

Laura Joss, from superintendent, Arches NP and deputy superintendent, Southeast Utah Group (Arches NP, Canyonlands NP, Natural Bridges NM and Hovenweep NM), to associate regional director for resource stewardship and research, Intermountain Region.



LUCY LAWLISS

Lucy Lawliss, from cultural resources program manager, Rosie the Riveter/World War II Home Front NHP, John Muir NHS, Eugene O'Neill NHS and Port Chicago Naval Magazine N MEM, to superintendent, George Washington Birthplace NM and Thomas Stone NHS.

Garry L. Lee, from maintenance mechanic, to assistant chief of maintenance, Vicksburg NMP.

Anne Leone, from park ranger (law enforcement), Death Valley NP, to park ranger (law enforcement), Golden Gate NRA.

R. Michael "Mike" Madell, from superintendent, Little Rock Central High School NHS, to superintendent, Missouri NRR.

Sue Masica, from NPS chief of staff, WASO, to regional director, Alaska Region.

Toni Moran, from budget analyst, San Francisco Maritime NHP, to deputy regional comptroller, Pacific West Region.

Garry Oye, to chief, Wilderness Stewardship and Recreation Management Division, WASO.

Mike Pflaum, from chief ranger, Mount Rushmore N MEM, to coordinator, regional partnership program, Midwest Regional Office - Omaha. He will also be working with the president's Centennial Challenge project.

Dean Ross, to chief, Branch of Emergency Services, Division of Law Enforcement, Security and Emergency Services, WASO.

David Ruth, from deputy superintendent, to superintendent, Richmond NBP and Maggie L. Walker NHS.

Terry Saunders, from facility manager, Buffalo NR, to superintendent, Tonto NM.

Jim Schaberl, from wildlife ecologist, Mount Rainier NP, to physical scientist, Shenandoah NP.

Steve Schildwachter, from visitor use assistant, to senior visitor use assistant, Shenandoah NP.

Kevin Schneider, from management assistant, Glen Canyon NRA, to superintendent, White Sands NM.

Audrey Smith, from visitor use assistant, to senior visitor use assistant, Shenandoah NP.

David Steensen, from geologist, to chief, Geologic Resources Division, NPS Natural Resource Program Center.

Blanca Alvarez Stransky, from superintendent, Agate Fossil Beds NM, to superintendent, Perry's Victory and International Peace Memorial.

Chad Thomas, from plumber, Petrified Forest NP, to utilities system supervisor, Yosemite NP.

Linda Thurn, from senior visitor use assistant, to supervisory visitor use assistant, Shenandoah NP.

Reginald M. "Reggie" Tiller, from superintendent, George Washington Carver NM, to superintendent, William Howard Taft NHS.

Kathy Tustanowski, from administrative officer, Harpers Ferry Center, to administrative officer, Shenandoah NP.

Scott Vandegrift, to deputy facility manager, Shenandoah NP.

David Vela, from superintendent, George Washington Memorial PKWY, to regional director, Southeast Region.

Robin White, from superintendent, William Howard Taft NHS, to superintendent, Little Rock Central High School NHS.

Stephen E. Whitesell, from superintendent, San Antonio Missions NHP, to associate director of park planning, facilities and lands, WASO.

Ronald C. Wilson, to chief curator and head of the Park Museum Management Program, Associate Director for Cultural Resources Office, WASO. He has been head of the DOI Museum Program since 1991.

Phil Zichterman, from chief of interpretation, education and technology, Curecanti NRA and Black Canyon of the Gunnison NP, to regional chief of interpretation, education, planning and environmental quality, Intermountain Region.

E&AA welcomes the following new members:

Richard and Margaret Anderson, Donald Briggs, Allen and Jill Brookshire, Clarence Conover III, Betty Frantum, Daniel Hamson, David Horner, Mary Krause, Sharon Miles, Nancy Nelson, Amber and Jason Revis, Lori Rome and Kevin Dowell, Nancy Sager, Joyce Schulte, Beverly Jackson Stancil, Frederick Warnken and Richard Wells.

Upcoming Meetings & Events

Carl Sandburg Home NHS 40th Anniversary Celebration—Oct. 17 marks 40 years since the park's authorization and will be celebrated with special programs throughout the day from 10 a.m. to 2 p.m. and an alumni reunion in the evening. Carl Sandburg Home NHS alumni are encouraged to contact the park at (828) 693-4178 or email CARL_administration@nps.gov to be placed on a mailing list for more information.

Sagamore Hill NHS will observe the 150th anniversary of Theodore Roosevelt's birth and begin a year-long celebration of his life and accomplishments. Activities begin on Oct. 25 in the town of Oyster Bay, where there will be a sesquicentennial parade beginning at 1 p.m. Sagamore Hill will host children's activities and special programming on Oct. 26. At 4 p.m., Christ Church, where Roosevelt worshipped, will hold a special memorial service commemorating Roosevelt's life. On Oct. 27, the day will begin with the laying of the Presidential Wreath at Roosevelt's grave at 10 a.m. with local dignitaries and officials, followed by a ceremony honoring Theodore Roosevelt at Sagamore Hill.

The following weekend on Nov. 1 at 10 a.m., there will be a Boy Scout memorial pilgrimage from Theodore Roosevelt's grave to Sagamore Hill. Sagamore Hill has been working with Theodore Roosevelt NP, Mount Rushmore N MEM, Theodore Roosevelt Birthplace NHS, Theodore Roosevelt Inaugural NHS and Theodore Roosevelt Island in planning for the upcoming sesquicentennial. ■

Chesley Moroz

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Without her help and support, EN would not have grown at the success rate it has enjoyed over the years.

"Around 1990, Hurricanes Andrew and Hugo struck the Atlantic and Gulf coasts, and caused considerable damage to national parks and their employees' homes. We stepped in and provided much-needed financial aid to the parks and their employees. Chesley again approached me, and said that it was a good thing we were doing, but that we should formalize the program in order to comply with IRS regulations and NPS policy. She felt that we should be prepared for future natural disasters and other emergencies that affected our national parks and their employees. Chesley was able to accomplish this through the E&AA, and it has become one of the most appreciated programs that EN provides. It is only fitting that this program is now called The Chesley Moroz Disaster Relief Fund.

"When I retired in 1996, it was logical that the Board of Directors named Chesley as my successor. She guided the organization through some very troubled times and has established herself as one of the true supporters of the NPS." ■

Passport To Your National Parks® Photo Contest Announced

Each year, Eastern National (EN) holds a contest for National Park Service employees and Volunteers In Parks to select 10 new images for the collectible Passport To Your National Parks® stamp series. The stamps (one national and nine regional) are on one perforated sheet and fit into the official Passport books. Image submissions of national parks with special events or anniversary celebrations during 2009 are encouraged, and a brief statement about the event should be enclosed with the photograph. **National parks previously featured on Passport stamps are not eligible for the contest.**

EN will pay the photographer \$500 for the winning photograph in each category. If the winning image is an NPS slide or transparency, or was taken on government time, EN will donate \$500 to the photographer's park to support that park's interpretive program. All submissions must be reproduction-quality color originals, as a 35mm slide, color print, 4" x 5" transparency or 300 dpi tiff file. Inkjet prints and low-resolution files are not acceptable. All submissions must be clearly labeled, stating: the park name and image location; the photographer's name; photographer's status as an NPS employee or VIP; current park assignment; category (which Passport region); and photographer's mailing address, telephone number and email address. EN will not be responsible for any lost or damaged photos, slides or transparencies.

Submissions must be received by Eastern National by October 31, 2008. Send submissions to: Eastern National Passport Photography Contest, 470 Maryland Drive, Suite One, Fort Washington, PA 19034. Photography will be accepted for all 10 of the Passport regions. (Note: Passport regions are based on tourist/geographic regions, not NPS administrative regions). Contest winners will be announced in January 2009. For further information, contact Eastern National at (215) 283-6900, ext. 158. ■

E&AA Membership Application

Please print or type. Submit form to: Bonnie Stetson, E&AA Membership, 470 Maryland Drive, Suite 1, Fort Washington, PA 19034. Welcome!

Date: _____

Name: _____

Address: _____

Home phone: _____

Years with NPS: _____ Year retired (if applicable): _____

I would like to become a(n): (check your choice)

Annual NPS Member:

Single \$30 _____ with Spouse \$50 _____

Life NPS Member:

Single \$350 _____ with Spouse \$500 _____

Volunteer Member: Annual \$35 _____

(an individual who has served at least 500 hours with the NPS)

Associate Individual Member:

Annual \$40 _____ Life \$400 _____

(individuals interested in advancing the mission of E&AA)

Associate Corporate Member: Annual \$500 _____

(not-for-profit and for-profit organizations)

Contribution to the E&AA Trust Fund

The E&AA Trust Fund is supported only by your generous contributions. Use this form to make a tax-deductible contribution to the E&AA Trust Fund. Donations may also be made to E&AA, a 501(c)(4) organization. These gifts are not tax deductible. Send completed form to Bonnie Stetson, E&AA Membership, 470 Maryland Drive, Suite 1, Fort Washington, PA 19034.

Name: _____

Enclosed is a check for: \$_____. I would like the donation to support: (circle one or indicate an amount for each).

E&AA Trust Fund (tax deductible) _____

E&AA _____

Contribute to the Arrowhead

Submit information, stories and photos to E&AA *Arrowhead*, 470 Maryland Drive, Suite 1, Fort Washington, PA 19034. Information can also be faxed to (215) 283-6925 or emailed to jennifer.allen@eandaa.org. Photographs are welcomed. On the back of the photograph please identify who is in the photo, who took the photo and a SASE if you would like the photo returned. Please include, if possible, a summary of the event at which the photo was taken, news release or other important information. We will use as many submissions as possible on a space-available basis. Time-sensitive materials and those received first will receive priority. We may hold submissions for use in a later issue.

Next submission deadline: fall edition, Friday, Sept. 26. Please contact Jennifer Allen with any questions about submissions at (215) 283-6900, ext. 136.

Thank you to the following newsletter contributors: Iliana Arbogast, David Barna, Karen Beck-Herzog, Gabriel A. Bell, Celeste Bernardo, Karl A. Biastoch, Joanne Blacoe, Jack Blickley, Amy Bracewell, Helen Brooks, Dennis Burnett, Eileen Cleary, Chip Davis, Roxanne Dey, George Dickison, Kathy Elmore, Brian Feeney, Larry Frederick, John Garrison, Susan Gonshor, Larry Henderson, Tena Howard, Elizabeth Jameson, Jesse Kennedy, Robert Lachance, Bill Leonard, Rick Lewis, Pam Marriott, Barb Maynes, Sky McClain, Cecilia Mitchell, Naomi Mitchell, Roger Moder, Duncan Morrow, Cecelia Neugebauer, Jeanette Organ, Sandra Owensby, Sarah Perschall, Robyn Podany, R. Joshua Reyes, Rebecca Rhea, Katrina Roberts, Patty Rooney, Jack Ryan, Linda Soto, Sarah J. Stanton, Paul Thomas, Richard Ullmann, Amy Vanderbilt, Becky Wiles and Terry Wood.

Arrowhead

The Newsletter of the Employees & Alumni Association of the National Park Service

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SUPERINTENDENTS' CONFERENCE at Mesa Verde NP, October 1925—one of the featured historical photos in the brand new 2009 National Parks Commemorative Calendar. This new calendar is now available from Eastern National. See page five for more information.

E&AA Members: Please notify the E&AA of address changes.